IN THE UNITED STATES BANKRUPTCY COURT
FOR THE SOUTHERN DISTRICT OF TEXAS
HOUSTON DIVISION

In re:	Chapter 11
FAT BRANDS INC., *et al.*,	Case No. 26-90126 (ARP)
Debtors.[1]	(Jointly Administered)
	Re: Docket No. 369

AMENDED APPLICATION OF FAT BRANDS, INC. AND TWIN HOSPITALITY GROUP INC. FOR ENTRY OF AN ORDER AUTHORIZING THE EMPLOYMENT AND RETENTION OF PACHULSKI STANG ZIEHL & JONES LLP AS CONFLICTS AND MEDIATION COUNSEL, EFFECTIVE AS OF FEBRUARY 2, 2026

IF YOU OBJECT TO THE RELIEF REQUESTED, YOU MUST RESPOND IN WRITING. UNLESS OTHERWISE DIRECTED BY THE COURT, YOU MUST FILE YOUR RESPONSE ELECTRONICALLY AT HTTPS://ECF.TXSB.USCOURTS.GOV/ WITHIN TWENTY-ONE (21) DAYS FROM THE DATE THIS APPLICATION WAS FILED. IF YOU DO NOT HAVE ELECTRONIC FILING PRIVILEGES, YOU MUST FILE A WRITTEN OBJECTION THAT IS ACTUALLY RECEIVED BY THE CLERK WITHIN TWENTY-ONE (21) DAYS FROM THE DATE THIS MOTION WAS FILED. OTHERWISE, THE COURT MAY TREAT THE PLEADING AS UNOPPOSED AND GRANT THE RELIEF REQUESTED.

FAT Brands Inc. ("FBI") and Twin Hospitality Group Inc. ("THG" and, together with FBI, the "Managers"), two of the debtors and debtors in possession (collectively, with the Managers, the "Debtors") in the above-captioned chapter 11 cases (the "Chapter 11 Cases"), file this amended application (this "Application")[2] seeking entry of an order, substantially in the form annexed

[1] A complete list of the Debtors in the Chapter 11 Cases and the last four digits of each Debtor's taxpayer identification number (if applicable) may be obtained on the website of the Debtors' claims and noticing agent at https://omniagentsolutions.com/FATBrands-TwinHospitality. The Debtors' mailing address for purposes of the Chapter 11 Cases is 9720 Wilshire Blvd., Suite 500, Beverly Hills, CA 90212.

[2] On March 5, 2026, FBI filed *Fat Brands Inc.'s Application for Entry of an Order Authorizing the Employment and Retention of Pachulski Stang Ziehl & Jones LLP as Conflicts and Mediation Counsel, Effective as of*

hereto as **Exhibit A** (the "Proposed Order"), authorizing the Managers to employ and retain Pachulski Stang Ziehl & Jones LLP (the "Firm" or "PSZJ") as conflicts and mediation counsel, (i) effective as of February 2, 2026, in connection with the Managers' (a) efforts to obtain debtor-in-possession financing ("DIP Financing") and (b) participation in that certain pending mediation before the Honorable Marvin Isgur ("Mediation"),[3] in each case, in accordance with and subject to the terms set forth herein; and (ii) in connection with such other matters as may be agreed by and between the Managers and the Firm ("Potential Additional Services") upon notice to parties in interest, effective as of the date such notice is provided. In support of this Application, the Managers submit the declaration of Gregory V. Demo, a partner of PSZJ, annexed hereto as **Exhibit B** (the "Demo Declaration"), which is incorporated herein by reference. In further support of this Application, the Managers respectfully state as follows:

Jurisdiction and Venue

1. The United States Bankruptcy Court for the Southern District of Texas (the "Court") has jurisdiction over this matter pursuant to 28 U.S.C. § 1334 and the *Amended Standing Order of Reference from the United States District Court for the Southern District of Texas*, dated May 24, 2012 (the "Amended Standing Order"). This matter is a core proceeding within the meaning of 28 U.S.C. § 157(b). The Debtors confirm their consent to the entry of a final order by the Court. Venue is proper pursuant to 28 U.S.C. §§ 1408 and 1409.

2. The bases for the relief requested herein are sections 327(a) and 330 of title 11 of the United States Code, 11 U.S.C. §§ 101 *et seq.* (the "Bankruptcy Code"), Rules 2014(a) and 2016 of the Federal Rules of Bankruptcy Procedure (the "Bankruptcy Rules"), Rules 2014-1 and 2016-1

February 2, 2026 (Docket No. 369) (the "Original Application"). This Application amends the Original Application to, among other things, add THG as one of the Managers represented by PSZJ.

[3] *See* Docket Nos. 105, 335, 406.

of the Bankruptcy Local Rules for the Southern District of Texas (the "Bankruptcy Local Rules"), and the Procedures for Complex Cases in the Southern District of Texas (the "Complex Case Procedures").

General Background

3. On January 26, 2026 (the "Petition Date"), the Debtors filed voluntary petitions with this Court commencing cases for relief under chapter 11 of the Bankruptcy Code. The Debtors continue to operate their businesses and manage their properties as debtors in possession under sections 1107(a) and 1108 of the Bankruptcy Code. The Chapter 11 Cases are being jointly administered for procedural purposes only pursuant to Bankruptcy Rule 1015(b) and Bankruptcy Local Rule 1015-1.

4. On February 2, 2026, the FBI and THG engaged PSZJ as conflicts and mediation counsel for the limited purposes of assisting the Managers in obtaining DIP Financing and participating in the Mediation.

5. On February 6, 2026, the Office of the United States Trustee for the Southern District of Texas (the "U.S. Trustee") appointed an official committee of unsecured creditors. *See* Docket No. 186. No trustee or examiner has been appointed in the Chapter 11 Cases.

6. On March 5, 2026, FBI filed the Original Application, which inadvertently excluded THG.

7. The factual background regarding the Debtors, including their business, their capital structure, and the events leading to the commencement of the Chapter 11 Cases is set forth

in the *Declaration of John C. DiDonato in Support of Debtors' Chapter 11 Petitions and First Day Relief* (Docket No. 15) (the "First Day Declaration"), incorporated herein by reference.[4]

PSZJ's Qualifications

8. The Managers seek to retain PSZJ as conflicts and mediation counsel in connection with obtaining DIP Financing, participating in the Mediation, and, if applicable, the Potential Additional Services because of the Firm's extensive expertise and knowledge in the field of debtors' and creditors' rights and business reorganizations under chapter 11 of the Bankruptcy Code. PSZJ has approximately eighty-five attorneys with a practice concentrated on corporate reorganizations, bankruptcy, litigation, and commercial matters. The Firm's attorneys have comprehensive experience representing debtors, creditors' committees, creditors, trustees, and others in a wide variety of bankruptcy cases. Attorneys of the Firm have extensive experience representing debtors and committees in complex chapter 11 cases in this district and throughout the country, including in the cases of *Pine Gate Renewables, LLC*, *Worldwide Machinery Group, Inc.*, *Desktop Metal, Inc.*, *Kal Freight Inc.*, *Noble House Home Furnishings LLC*, *Conn's, Inc.*, *Hornblower Holdings LLC*, *Surgalign Holdings, Inc.*, *Party City Holdco Inc.*, *Cineworld Group plc*, *Altera Infrastructure LP*, *Talen Energy Supply, LLC*, *Sungard AS New Holdings, LLC*, *Agilon Energy Services*, *Limetree Bay Services*, *Tailored Brands*, *Neiman Marcus Group*, *Whiting Petroleum*, and *Cobalt Energy*. Further, in preparing for their potential representation of the Managers in these Chapter 11 Cases, PSZJ has become familiar with the Managers' affairs and many of the potential legal issues which may arise in the context of these Chapter 11 Cases. Based

[4] Capitalized terms used but not otherwise defined herein have the meaning assigned to them in the First Day Declaration.

on these facts, the Managers believe that the Firm is well-qualified to render the services described below.

Scope of Services

9. The Firm's services are necessary to enable to the Managers to faithfully execute their duties as debtors and debtors in possession in connection with their efforts to obtain DIP Financing and participation in Mediation due to conflicts between the Managers and their Debtor affiliates. Subject to further order of the Court regarding any Potential Additional Services, it is proposed that PSZJ be employed to render the following professional services to the Managers:

a. assist, advise, and represent the Managers in any manner relevant to the Managers' efforts to obtain DIP Financing; and

b. assist, advise, and represent the Managers in connection with the Mediation.

10. The Firm rendered prepetition services to the Managers in October and November 2025. Following the Petition Date, on February 2, 2026, the Firm began rendering professional services to the Managers exclusively in connection with the Managers' efforts to obtain DIP Financing and participation in the Mediation.

11. PSZJ and the Managers have agreed that PSZJ will only render professional services within the limited scope described herein and that any Potential Additional Services are subject to agreement by and between the parties and this Court's approval. In addition, PSZJ and the Managers have agreed that PSZJ's representation of the Managers as conflicts and mediation counsel (the "Engagement") will terminate on March 31, 2026, unless: (i) a global settlement has been approved by the Court in connection with the Mediation; (ii) DIP Financing is approved by the Court in an amount sufficient to fund the administrative costs of the Managers' estates, including the cost of litigating manager advances and related issues; or (iii) PSZJ files a notice on the Court's docket extending the term of the Engagement.

Professional Compensation

12. As set forth in the Demo Declaration, the Firm received payments from the Managers during the year prior to the Petition Date in the aggregate amount of $108,987.81 in connection with the Firm's representation of the Managers. The Firm is current as of the Petition Date. Any amounts held by the Firm on account of prepetition payments will be credited to the Manager and applied to postpetition fees and expenses pursuant to the compensation procedures approved by this Court. Accordingly, the Firm is not a creditor of the Managers or any of the Debtors. There are no arrangements between the Firm and any other entity for the sharing of compensation received or to be received in connection with this case, except insofar as such compensation may be shared among the partners, of counsel, and associates of the Firm.

13. Subject to the approval of the Court under applicable provisions of the Bankruptcy Code, the Managers propose to pay the Firm its customary hourly rates in effect from time to time and to reimburse the Firm for its expenses according to its customary reimbursement policies, except as discussed below. These rates are subject to generally applicable increases as put into effect from time to time by the Firm. The Firm will provide reasonable notice to the Managers and the U.S. Trustee of any increases of the Firm's hourly rates, as set forth in the Proposed Order.

14. The attorneys and paralegal currently expected to be principally responsible for this matter, and their respective hourly rates for these Chapter 11 Cases, are as follows: Attorneys, Richard M. Pachulski ($2,650), Gregory V. Demo ($1,650), Maxim B. Litvak ($1,895), Benjamin L. Wallen ($1,195), and Theodore S. Heckel ($1,350); and Paralegal, Kerri L. Labrada ($650). The standard hourly rates of other Firm professionals who may assist with these Chapter 11 Cases from time to time are:

PROFESSIONAL	RATE
Partners	$1,150.00 to $2,695.00

Of Counsel	$1,175.00 to $2,050.00
Associates	$725.00 to $1,250.00
Paraprofessionals	$625.00 to $695.00

15. The rates charged by the Firm are set at a level designed to fairly compensate the Firm for the work of its attorneys and paraprofessionals, to cover fixed and routine overhead expenses, and are subject to periodic adjustments necessitated by market and other conditions. Beyond the rates listed above, it is the Firm's policy to charge for all other expenses incurred in connection with the clients' cases. These expenses include, among other things, conference call charges, mail and express mail charges, special or hand delivery charges, document retrieval charges, photocopying charges, charges for mailing supplies (including, without limitation, envelopes and labels) provided by the Firm to outside copying services for use in mass mailings, travel expenses, expenses for "working meals," computerized research, and transcription costs, as well as non-ordinary overhead expenses such as secretarial and other overtime. The Firm will charge the Managers for these expenses in a manner and at rates consistent with those charged to other Firm clients.

16. The Firm categorizes its billing into subject matter categories in representations of this kind. The Firm understands that its compensation in these Chapter 11 Cases is subject to approval of this Court, in accordance with sections 327(a) and 330(a) of the Bankruptcy Code, Bankruptcy Rule 2016, and any further Orders of the Court as an expense of administration pursuant to sections 507(b) and 503(b) of the Bankruptcy Code. The Firm may seek interim compensation during these Chapter 11 Cases as permitted by section 331 of the Bankruptcy Code or pursuant to further Orders of this Court.

PSZJ's Disinterestedness

17. To the best of the Managers' knowledge, and based upon the Demo Declaration, neither the Firm, nor any of its partners, of counsel, or associates has any connection with the Debtors, its creditors, any other party-in-interest, their respective attorneys and accountants, the United States Trustee, any person employed in the office of the United States Trustee, or any insider of the Managers and other Debtors, except to the extent set forth in the Demo Declaration. In addition, the Firm does not employ any person that is related to a judge of this Court or the Office of the United States Trustee for Region 7.

18. To the best of the Managers' knowledge and based upon the Demo Declaration, neither the Firm, nor any of its partners, of counsel, or associates represent any interest adverse to the Debtors or their estates, except as may be described in the Demo Declaration.

19. To the best of the Managers' knowledge and based on the Demo Declaration, the Firm is a disinterested person under applicable sections of the Bankruptcy Code.

Basis for the Relief Requested

20. The Managers are requesting authority to employ and retain the Firm as its conflicts and mediation counsel in connection with its efforts to obtain DIP Financing, participation in Mediation, and, to the extent applicable and agreed upon following approval of any such DIP Financing or the achievement of a global resolution in the Mediation, any Potential Additional Services, in each case, pursuant to section 327(a) of the Bankruptcy Code, which provides in pertinent part that a debtor, subject to court approval, "may employ one or more attorneys . . . , that do not hold or represent an interest adverse to the estate, and that are disinterested persons, to represent or assist the [debtor] in carrying out the [debtor's] duties under this title." 11 U.S.C.

§ 327(a). Pursuant to section 101(14) of the Bankruptcy Code, a "disinterested person" is a person that:

> (A) is not a creditor, an equity security holder, or an insider;
>
> (B) is not and was not, within 2 years before the date of the filing of the petition, a director, officer, or employee of the debtor; and
>
> (C) does not have an interest materially adverse to the interest of the estate or of any class of creditors or equity security holders, by reason of any direct or indirect relationship to, connection with, or interest in, the debtor, or for any other reason.

11 U.S.C. § 101(14).

21. Section 1107(b) of the Bankruptcy Code elaborates upon sections 101(14) and 327(a) of the Bankruptcy Code in cases under chapter 11 of the Bankruptcy Code and provides that "a person is not disqualified for employment under section 327 of [the Bankruptcy Code] by a debtor in possession solely because of such person's employment by or representation of the debtor before the commencement of the case." 11 U.S.C. § 1107(b).

22. Bankruptcy Rule 2014(a) requires that an application for retention state specific facts showing: (i) the need for employment; (ii) the name of the person to be employed; (iii) the reasons for the selection; (iv) the professional services to be rendered; (v) any proposed arrangement for compensation; (vi) to the best of the applicant's knowledge, all of the person's connections with the debtor, creditors, any other party in interest, their respective attorneys and accountants, the U.S. Trustee, and any person employed in the U.S. Trustee's office; and (vii) a verified statement of the person to be employed setting forth that person's connections with any entity listed in the preceding section. Fed. R. Bankr. P. 2014(a).

23. The Managers submit that for all of the reasons stated above and in the Demo Declaration, the retention and employment of the Firm as the Managers' conflicts and mediation counsel in connection with obtaining DIP Financing and participating in Mediation is appropriate

and satisfies the requirements of section 327(a) of the Bankruptcy Code and the applicable Bankruptcy Rules and Bankruptcy Local Rules. The retention of PSZJ is in the best interests of the Managers and their estates and is a sound exercise of the Managers' business judgment. As set forth above, the Firm has extensive experience representing debtors in complex chapter 11 cases, and PSZJ is well qualified to assist the Managers.

24. Moreover, the Firm is a "disinterested person" as required by section 327(a) of the Bankruptcy Code, does not hold or represent an interest adverse to the Managers' estate, and has no connection to the Managers, the other Debtors, their creditors, or other parties-in-interest, except as may be disclosed in the Demo Declaration.

25. Furthermore, retention of PSZJ as of February 2, 2026 (the "Retention Date"), is appropriate. The Original Application was filed within thirty (30) days of the Retention Date and, pursuant to Bankruptcy Local Rule 2014-1 and paragraph 47 of the Complex Case Procedures, was deemed contemporaneous with February 2, 2026, and entitled to relief as of that date. *See* Bankruptcy Local Rule 2014-1(b)(1) ("If an application for approval of the employment of a professional is made within 30 days of the commencement of that professional's provision of services, it is deemed contemporaneous."); Complex Case Pro. ¶ 47. This Application amends the Original Application and relates back to the date of the filing thereof.

Notice

26. Notice of the hearing on the relief requested in this Application will be provided by the Managers in accordance and compliance with Bankruptcy Rules 4001 and 9014, as well as the Bankruptcy Local Rules, and is sufficient under the circumstances. The Managers will provide notice to parties-in-interest, including those parties listed on the Debtors' Master Service List.

WHEREFORE, the Managers respectfully request that the Court enter the Proposed Order granting the relief requested herein and such other and further relief as is just and proper under the circumstances.

Dated: March 17, 2026

FAT Brands Inc. and
Twin Hospitality Group Inc.

/s/ Allen Sussman
Allen Sussman
General Counsel

Certificate of Service

I certify that on March 17, 2026, I caused a copy of the foregoing document to be served via the Electronic Case Filing System for the United States Bankruptcy Court for the Southern District of Texas.

/s/ Theodore S. Heckel
Theodore S. Heckel

Exhibit B

Demo Declaration

IN THE UNITED STATES BANKRUPTCY COURT
FOR THE SOUTHERN DISTRICT OF TEXAS
HOUSTON DIVISION

In re:	Chapter 11
FAT BRANDS INC., *et al.*,	Case No. 26-90126 (ARP)
Debtors.[1]	(Jointly Administered)

DECLARATION OF GREGORY V. DEMO IN SUPPORT OF AMENDED APPLICATION OF FAT BRANDS INC. AND TWIN HOSPITALITY GROUP INC. FOR ENTRY OF AN ORDER AUTHORIZING THE EMPLOYMENT AND RETENTION OF PACHULSKI STANG ZIEHL & JONES LLP AS CONFLICTS AND MEDIATION COUNSEL, EFFECTIVE AS OF FEBRUARY 2, 2026

I, Gregory V. Demo, declare under penalty of perjury pursuant to 28 U.S.C. § 1746, and pursuant to Rules 2014(a) and 2016(b) of the Federal Rules of Bankruptcy Procedure (the "Bankruptcy Rules") and Rule 2014-1 of the Local Rules of the United States Bankruptcy Court for the Southern District of Texas, that the following is true and correct:

1. I am a partner with the law firm of Pachulski Stang Ziehl & Jones LLP ("PSZJ" or the "Firm"), with an address of 1700 Broadway, 36th Floor, New York, NY 10019, and elsewhere in California, New York, Texas, and Delaware. I am duly admitted to practice law in the States of New York and Illinois.

2. I am authorized to submit this declaration (the "Declaration") in support of the *Amended Application of FAT Brands Inc. and Twin Hospitality Group Inc. for Entry of an Order*

[1] A complete list of the Debtors in the Chapter 11 Cases and the last four digits of each Debtor's taxpayer identification number (if applicable) may be obtained on the website of the Debtors' claims and noticing agent at https://omniagentsolutions.com/FATBrands-TwinHospitality. The Debtors' mailing address for purposes of the Chapter 11 Cases is 9720 Wilshire Blvd., Suite 500, Beverly Hills, CA 90212.

Authorizing the Employment and Retention of Pachulski Stang Ziehl & Jones LLP as Conflicts and Mediation Counsel, Effective as of February 2, 2026 (the "Application").[2] As set forth in the Application, the Firm is proposed conflicts and mediation counsel to FAT Brands, Inc. ("FBI") and Twin Hospitality Group Inc. ("THG" and, together with FBI, the "Managers"), two of the debtors and debtors-in-possession (collectively, with the Managers, the "Debtors") in the above-captioned chapter 11 cases (the "Chapter 11 Cases"), solely in connection with the Managers' efforts to obtain debtor-in-possession financing ("DIP Financing") and participation in that certain pending mediation before the Honorable Marvin Isgur ("Mediation"). I previously submitted a declaration in support of the Original Application (the "Original Declaration"). This Declaration amends and supersedes the Original Declaration in its entirety.

3. The Firm is experienced in the areas of insolvency, business reorganizations, and other debtor/creditor matters. PSZJ has approximately eighty-five attorneys with a practice concentrated on corporate reorganizations, bankruptcy, litigation, and commercial matters. The Firm's attorneys have comprehensive experience representing debtors, creditors' committees, creditors, trustees, and others in a wide variety of bankruptcy cases. Attorneys of the Firm have extensive experience representing debtors and committees in complex chapter 11 cases in this district and throughout the country, including in the cases of *Pine Gate Renewables, LLC*, *Worldwide Machinery Group, Inc.*, *Desktop Metal, Inc.*, *Kal Freight Inc.*, *Noble House Home Furnishings LLC*, *Conn's, Inc.*, *Hornblower Holdings LLC*, *Surgalign Holdings, Inc.*, *Party City Holdco Inc.*, *Cineworld Group plc*, *Altera Infrastructure LP*, *Talen Energy Supply, LLC*, *Sungard AS New Holdings, LLC*, *Agilon Energy Services*, *Limetree Bay Services*, *Tailored Brands*, *Neiman Marcus Group*, *Whiting Petroleum*, and *Cobalt Energy*. Further, in preparing for their potential

[2] A capitalized term used but not defined herein shall have the meaning ascribed to it in the Application.

representation of the Managers in these Chapter 11 Cases, PSZJ has become familiar with the Managers' affairs and many of the potential legal issues which may arise in the context of these Chapter 11 Cases.

4. Subject to further order of the Court regarding any Potential Additional Services, the Firm proposes to render the following legal services to the Managers:

a. assisting, advising, and representing the Managers in any manner relevant to the Managers' efforts to obtain DIP Financing; and

b. assisting, advising, and representing the Managers in connection with the Mediation.

5. The Firm rendered prepetition services to the Managers in October and November 2025. Following the Petition Date, on February 2, 2026, the Firm began rendering professional services to the Managers exclusively in connection with the Managers' efforts to obtain DIP Financing and participation in Mediation. PSZJ and the Managers have agreed that PSZJ will only render professional services within the limited scope described herein and that any Potential Additional Services are subject to agreement by and between the parties and this Court's approval. In addition, PSZJ and the Managers have agreed that PSZJ's representation of the Managers as conflicts and mediation counsel (the "Engagement") will terminate on March 31, 2026, unless: (i) a global settlement has been approved by the Court in connection with the Mediation; (ii) DIP Financing is approved by the Court in an amount sufficient to fund the administrative costs of the Managers' estates, including the cost of litigating manager advances and related issues; or (iii) PSZJ files a notice on the Court's docket extending the term of the Engagement.

6. The Firm received payments from the Managers during the year prior to the Petition Date in the aggregate amount of $108,987.81 in connection with the Firm's representation of the Managers. The Firm is current as of the Petition Date. Any amounts held by the Firm on account

of prepetition payments will be credited to the Managers and applied to postpetition fees and expenses pursuant to the compensation procedures approved by this Court. Accordingly, the Firm is not a creditor of the Managers or any of the Debtors.

7. There are no arrangements between the Firm and any other entity for the sharing of compensation received or to be received in connection with this case, except insofar as such compensation may be shared among the partners, of counsel, and associates of the Firm.

8. Subject to the approval of the Court under applicable provisions of the Bankruptcy Code, the Managers propose to pay the Firm its customary hourly rates in effect from time to time and to reimburse the Firm for its expenses according to its customary reimbursement policies, except as discussed below. These rates are subject to generally applicable increases as put into effect from time to time by the Firm. The Firm will provide reasonable notice to the Managers and the U.S. Trustee of any increases of the Firm's hourly rates, as set forth in the Proposed Order.

9. The attorneys and paralegal currently expected to be principally responsible for this matter, and their respective hourly rates for these Chapter 11 Cases, are as follows: Attorneys, Richard M. Pachulski ($2,650), Gregory V. Demo ($1,650), Maxim B. Litvak ($1,895) Benjamin L. Wallen ($1,195), and Theodore S. Heckel ($1,350); and Paralegal, Kerri L. Labrada ($650). The standard hourly rates of other Firm professionals who may assist with these Chapter 11 Cases from time to time are:

PROFESSIONAL	RATE
Partners	$1,150.00 to $2,695.00
Of Counsel	$1,175.00 to $2,050.00
Associates	$725.00 to $1,250.00
Paraprofessionals	$625.00 to $695.00

10. The rates charged by the Firm are set at a level designed to fairly compensate the Firm for the work of its attorneys and paraprofessionals, to cover fixed and routine overhead

expenses, and are subject to periodic adjustments necessitated by market and other conditions. Beyond the rates listed above, it is the Firm's policy to charge for all other expenses incurred in connection with the clients' cases. These expenses include, among other things, conference call charges, mail and express mail charges, special or hand delivery charges, document retrieval charges, photocopying charges, charges for mailing supplies (including, without limitation, envelopes and labels) provided by the Firm to outside copying services for use in mass mailings, travel expenses, expenses for "working meals," computerized research, and transcription costs, as well as non-ordinary overhead expenses such as secretarial and other overtime. The Firm will charge the Managers for these expenses in a manner and at rates consistent with those charged to other Firm clients.

11. Firm categorizes its billing into subject matter categories in representations of this kind. The Firm understands that its compensation in these Chapter 11 Cases is subject to approval of this Court, in accordance with sections 327(a) and 330(a) of the Bankruptcy Code, Bankruptcy Rule 2016, and any further Orders of the Court as an expense of administration pursuant to sections 507(b) and 503(b) of the Bankruptcy Code. The Firm may seek interim compensation during these Chapter 11 Cases as permitted by section 331 of the Bankruptcy Code or pursuant to further Orders of this Court.

12. The Firm has made the following investigation of its connections prior to submitting this Declaration. The Firm has undertaken a full and thorough review of its computer database, which contains the names of clients and other parties in interest in particular matters. The Firm requires all of its professionals, before accepting the representation of a new client, or the representation of an existing client in a new matter, to perform a conflicts check through the Firm's database and to enter conflict information regarding new clients or new matters into that

database. Thus, a review of said computerized database should reveal any and all actual or potential conflicts of interest with respect to any given representation.

13. The Firm has searched its records with respect to the parties identified in **Schedule 1** hereto (the "Potential Parties-in-Interest"), among others, through its conflict system as described above. As of the date hereof, the Firm's investigation has not revealed any actual or potential conflicts of interest with respect to the Firm's proposed representation of the Managers, other than:

a. The Firm represents Dentons LLP in connection with potential claims arising in relation to the bankruptcy case of Terraform Labs Pte. Ltd., et al. pending in the U.S. Bankruptcy Court for the District of Delaware, Case No. Case No. 24-10070 (BLS). The party adverse to Dentons is the Plan Administrator of Terraform Labs Pte. Ltd., et al., Todd R. Snyder.

b. The Firm is assisting M3 Advisory Partners, LP as liquidating trustee in Sears Holdings Corporation and its debtor affiliates' (collectively, "Sears") bankruptcy cases (Lead Case No. 18-23538 (SHL) (Bankr. S.D.N.Y.)) in connection with the dissolution of certain Sears entities.

c. Out of an abundance of caution, the Firm discloses that Mr. Theodore S. Heckel, a partner with PSZJ, previously worked as an associate at Weil Gotshal & Manges LLP with Judge Pérez prior to the time of Judge Pérez's retirement from such firm.

14. Based on the Firm's ongoing conflict check as described above, the Firm is presently not aware of any adverse interest or other connection with the Managers, the Debtors, their creditors, the U.S. Trustee or any party-in-interest herein in the matters upon which the Firm is to be retained. Upon further and continuing review of lists of all creditors and interested parties, the Firm will make any further disclosures as may be appropriate.

15. Both the Managers and the Debtors intend to retain other professionals in the Chapter 11 Cases, including: (i) Latham & Watkins LLP; (ii) Hunton Andrews Kurth LLP; (iii) Huron Consulting Services LLC; (iv) GLC Advisors & Co., LLC; and (v) Moelis & Company LLC. The Firm has previously worked with, and will continue to work with, these referenced

professionals, and others, on various representations, at times representing the same parties and at other times representing parties with similar interests or parties with adverse interests.

16. The Firm represented, represents, and in the future will likely represent committees whose members may be creditors in the Debtors' Chapter 11 Cases. However, the Firm is not representing any of those entities in these Chapter 11 Cases and will not represent any members of the committees it currently represents in any claims that they may have collectively or individually against the Debtors. I do not believe any such representation presents a disqualifying conflict because my firm is not counsel to any such creditors; instead, in those matters it represents the applicable committees as a whole.

17. The Firm and certain of its partners, of counsel, and associates may have in the past represented, and may currently represent and likely in the future will represent, creditors of the Debtors in connection with matters unrelated to the Debtors and these Chapter 11 Cases. Additionally, the Firm represented, represents, and in the future will likely represent, in matters wholly unrelated to these Chapter 11 Cases, potential parties in interest that may be interested in acquiring all or a portion of the Debtors' assets in these Chapter 11 Cases. For the avoidance of doubt, the Firm does not and will not represent any such parties in interest in these Chapter 11 Cases.

18. Given the large number of Parties-in-Interest in these Chapter 11 Cases and because the information on **Schedule 1** may change during the pendency of these Chapter 11 Cases, the Firm is not able conclusively to identify all relationships or potential relationships with all creditors or other Parties-in-Interest in these Chapter 11 Cases. If any additional relationships are discovered, the Firm will promptly file a supplemental declaration, as required by Bankruptcy Rule 2014(a). Additionally, if any new relevant facts or relationships arise, the Firm will use

reasonable efforts to identify such developments and promptly file a supplemental declaration, as required by Bankruptcy Rule 2014(a).

19. The Firm is not a creditor or insider of the Debtors.

20. Neither the Firm, nor any associate, of counsel, or partner of the Firm, is or was, within two (2) years before the date of the filing of the chapter 11 petition, an employee of the Debtors.

21. Neither the Firm, nor any associate, of counsel, or partner of the Firm, has an interest materially adverse to the interests of the Debtors, their estates, or of any class of creditors, by reason of any direct or indirect relationship to, connection with, or interest in the Debtors or for any other reason.

22. To the best of my knowledge, except as disclosed herein, no attorney at the Firm has any connection with the Debtors, creditors, any other party-in-interest, their respective attorneys and accountants, the United States Trustee, any person employed in the Office of the United States Trustee, or any insider of the Debtors except as described above.

23. The Firm does not employ any person that is related to a judge of this Court or the United States Trustee for Region 7.

24. Accordingly, I believe the Firm is a "disinterested person" as that term is defined in section 101(14) of the Bankruptcy Code.

25. Each attorney at the Firm is familiar with the Bankruptcy Code and Bankruptcy Rules and will use their best efforts to comply with them.

26. The Firm provides the following responses to the questions set forth in Part D of the *Appendix B Guidelines for Reviewing Applications for Compensation and Reimbursement of*

Expenses Filed under United States Code by Attorneys in Larger Chapter 11 Cases (the "Revised UST Guidelines"):

Question:	**Answer:**	**Further explanation:**
Did you agree to any variations from, or alternatives to, your standard or customary billing arrangements for this engagement?	No.	N/A
Do any of the professionals included in this engagement vary their rate based on the geographic location of the bankruptcy case?	No.	N/A
If you represented the client in the 12 months prepetition, disclose your billing rates and material financial terms for the prepetition engagement, including any adjustments during the 12 months prepetition. If your billing rates and material financial terms have changed postpetition, explain the difference and reasons for the difference.	The material financial terms for the prepetition engagement remained the same as the engagement was hourly-based. The billing rates and material financial terms for the postpetition period increased as part of the Firm's periodic adjustment in accordance with the Firm's ordinary course practice following the conclusion of 2025.	None.
Has your client approved your respective budget and staffing plan, and, if so, for what budget period?	The Managers and the Firm have discussed an anticipated budget for these Chapter 11 Cases.	The Firm's anticipated budget is reflected in any Budget with respect to the Managers' use of cash collateral. The Managers and the Firm reserve all rights to seek approval of the Managers' professional fees.

Pursuant to 28 U.S.C. § 1746, I declare under penalty of perjury that the foregoing is true and correct.

Dated: March 17, 2026

/s/ Gregory V. Demo
Gregory V. Demo

Schedule 1

List of Potential Parties-in-Interest

Schedule 1

Potential Parties in Interest[1]

1. Debtors

AFB DISSOLUTION LLC
BARBEQUE INTEGRATED, INC.
BC CANYON LLC
BONANZA RESTAURANT COMPANY LLC
BUFFALO'S FRANCHISE CONCEPTS INC.
EB FRANCHISES, LLC
FAT BRANDS FAZOLI'S NATIVE I, LLC
FAT BRANDS GFG ROYALTY I, LLC
FAT BRANDS INC.
FAT BRANDS MANAGEMENT, LLC
FAT BRANDS ROYALTY I, LLC
FAT GFG NOTES I, LLC
FAT ROYALTY NOTES I LLC
FAT VIRTUAL RESTAURANTS LLC
FATBURGER NORTH AMERICA, INC.
FAZOLI'S FRANCHISING SYSTEMS CANADA, LLC
FAZOLI'S FRANCHISING SYSTEMS, LLC
FAZOLI'S GROUP, INC.
FAZOLI'S HOLDINGS, LLC
FAZOLI'S JOINT VENTURE, LTD.
FAZOLI'S PROMOTIONS, INC.
FAZOLI'S RESTAURANT GROUP, INC.
FAZOLI'S SYSTEMS MANAGEMENT, LLC
FB RESID HOLDINGS I, LLC
FB SAMO SEPULVEDA, LLC
FOG CAP ACCEPTANCE INC.
FOG CAP DEVELOPMENT LLC
FOG CUTTER ACQUISITION LLC
GAC BRAND AND MARKETING FUND, LLC
GAC CORPORATE HOLDINGS, LLC
GAC FRANCHISE BRANDS, LLC
GAC FRANCHISING, LLC
GAC MANUFACTURING, LLC
GAC SUPPLY, LLC
GFG HOLDING, INC.
GFG INTERMEDIATE HOLDING, INC.
GFG MANAGEMENT LLC
GLOBAL FRANCHISE GROUP, LLC
GMR OF PENNSYLVANIA-SB PROPERTIES, LLC
HDOS ACQUISITION, LLC
HDOS BRAND AND MARKETING FUND, LLC
HDOS FRANCHISE BRANDS, LLC
HDOS FRANCHISING, LLC
HDOS SHOWCASE, LLC
HOMESTYLE DINING LLC
HURRICANE AMT, LLC
INTEGRATED CARD SOLUTIONS, LLC
JOHNNY ROCKETS HOLDING COMPANY
JOHNNY ROCKETS LICENSING CANADA, LLC
JOHNNY ROCKETS LICENSING, LLC
LS GFG HOLDINGS INC.
MAGGIEMOO'S BRAND AND MARKETING FUND, LLC
MAGGIEMOO'S FRANCHISE BRANDS, LLC
MAGGIEMOO'S FRANCHISING, LLC
MARBLE SLAB BRAND AND MARKETING FUND LLC
MARBLE SLAB FRANCHISE BRANDS, LLC
MARBLE SLAB FRANCHISING, LLC
MINI BAKE BY GREAT AMERICAN COOKIES, LLC
MINI-BAKE BY GAC LLC
MSC CORPORATE HOLDINGS, LLC
NATIVE GRILL AND WINGS FRANCHISING, LLC
PM BRAND AND MARKETING FUND, LLC
PM CORPORATE HOLDINGS, LLC
PM FRANCHISE BRANDS, LLC
PM FRANCHISING, LLC

[1] This list (and the categories contained herein) are for purposes of a conflicts check only and should not be relied upon by any party as a list of creditors or for any other purpose. Duplicate entries have been removed where possible. Accordingly, a party that otherwise would fall under multiple categories is likely to be listed under only one category. Additionally, certain of the Debtors' debt obligations or equity interests may be held by more than one affiliated entity within the same financial institution. Where the affiliation of such entities is obvious based on their names, only one entity is included herein.

PONDEROSA FRANCHISING COMPANY LLC
PONDEROSA INTERNATIONAL DEVELOPMENT, INC.
PT BRAND AND MARKETING FUND, LLC
PT FRANCHISE BRANDS, LLC
PT FRANCHISING, LLC
PUERTO RICO PONDEROSA INC.
ROUND TABLE ADVERTISING FUND (C CORP)
ROUND TABLE ADVERTISING LLC
ROUND TABLE DEVELOPMENT COMPANY
ROUND TABLE FRANCHISE CORPORATION
ROUND TABLE PIZZA NEVADA, LLC
ROUND TABLE PIZZA, INC.
SEEDS OF COMPASSION FUND, INC.
SMOKEY BONES (FLORIDA), LLC
THE JOHNNY ROCKETS GROUP, INC.
TP FRANCHISE AUSTIN, LLC
TP FRANCHISE ROUND ROCK, LLC
TP FRANCHISE VENTURE I, LLC
TP GA, LLC
TP TEXAS BEVERAGE SERVICES, LLC
TP TEXAS BEVERAGES, LLC
TP TEXAS RESTAURANT SERVICES, LLC
TPJV2, LLC
TWIN HOSPITALITY GROUP INC.
TWIN HOSPITALITY I, LLC
TWIN PEAKS BUYER, LLC
TWIN RESTAURANT AMARILLO BEVERAGE HOLDING, LLC
TWIN RESTAURANT AMARILLO MANAGEMENT, LLC
TWIN RESTAURANT AMARILLO, LLC
TWIN RESTAURANT BEVERAGE – TEXAS, LLC
TWIN RESTAURANT BEVERAGE HOLDING, LLC
TWIN RESTAURANT BRANDON, LLC
TWIN RESTAURANT BROOMFIELD, LLC
TWIN RESTAURANT BURLESON BEVERAGE HOLDING, LLC
TWIN RESTAURANT BURLESON MANAGEMENT, LLC
TWIN RESTAURANT BURLESON, LLC
TWIN RESTAURANT CENTENNIAL, LLC
TWIN RESTAURANT CHESAPEAKE, LLC
TWIN RESTAURANT CITRUS PARK, LLC
TWIN RESTAURANT DENVER, LLC (CO)
TWIN RESTAURANT DENVER, LLC (TX)
TWIN RESTAURANT DEVELOPMENT, LLC
TWIN RESTAURANT EL PASO BEVERAGE HOLDING, LLC
TWIN RESTAURANT EL PASO, LLC
TWIN RESTAURANT FL PAYROLL, LLC
TWIN RESTAURANT FRANCHISE, LLC
TWIN RESTAURANT FRISCO, LLC
TWIN RESTAURANT GRAND PRAIRIE BEVERAGE HOLDING, LLC
TWIN RESTAURANT GRAND PRAIRIE MANAGEMENT, LLC
TWIN RESTAURANT GRAND PRAIRIE, LLC
TWIN RESTAURANT HOLDING, LLC
TWIN RESTAURANT INTERNATIONAL FRANCHISE, LLC
TWIN RESTAURANT INVESTMENT COMPANY II, LLC
TWIN RESTAURANT INVESTMENT COMPANY, LLC
TWIN RESTAURANT IP, LLC
TWIN RESTAURANT JV HOLDING, LLC
TWIN RESTAURANT JV MANAGEMENT, LLC
TWIN RESTAURANT KISSIMMEE, LLC
TWIN RESTAURANT LAKELAND, LLC
TWIN RESTAURANT LEWISVILLE, LLC
TWIN RESTAURANT LITTLE ROCK, LLC
TWIN RESTAURANT LIVE OAK BEVERAGE HOLDING, LLC
TWIN RESTAURANT LIVE OAK MANAGEMENT, LLC
TWIN RESTAURANT LIVE OAK RE, LLC
TWIN RESTAURANT LIVE OAK, LLC
TWIN RESTAURANT LV-2 LLC
TWIN RESTAURANT MCKINNEY BEVERAGE HOLDING, LLC
TWIN RESTAURANT MCKINNEY RE, LLC
TWIN RESTAURANT MCKINNEY, LLC
TWIN RESTAURANT MIDLAND BEVERAGE HOLDING, LLC
TWIN RESTAURANT MIDLAND, LLC
TWIN RESTAURANT N IRVING BEVERAGE HOLDING, LLC
TWIN RESTAURANT N IRVING, LLC
TWIN RESTAURANT NEW MEXICO, LLC
TWIN RESTAURANT NEWPORT NEWS, LLC
TWIN RESTAURANT NORTHLAKE BEVERAGE HOLDING, LLC

TWIN RESTAURANT NORTHLAKE RE, LLC
TWIN RESTAURANT NORTHLAKE, LLC
TWIN RESTAURANT OAKBROOK, LLC
TWIN RESTAURANT ODESSA BEVERAGE HOLDING, LLC
TWIN RESTAURANT ODESSA, LLC
TWIN RESTAURANT PARK NORTH BEVERAGE HOLDING, LLC
TWIN RESTAURANT PARK NORTH MANAGEMENT, LLC
TWIN RESTAURANT PARK NORTH, LLC
TWIN RESTAURANT PLANO BEVERAGE HOLDING, LLC
TWIN RESTAURANT PLANO RE, LLC
TWIN RESTAURANT PLANO, LLC
TWIN RESTAURANT RE, LLC
TWIN RESTAURANT S FORT WORTH BEVERAGE HOLDING, LLC
TWIN RESTAURANT S FORT WORTH, LLC
TWIN RESTAURANT SAN ANGELO BEVERAGE HOLDING, LLC
TWIN RESTAURANT SAN ANGELO MANAGEMENT, LLC
TWIN RESTAURANT SAN ANGELO, LLC
TWIN RESTAURANT SAN ANTONIO BEVERAGE HOLDING, LLC
TWIN RESTAURANT SAN ANTONIO, LLC
TWIN RESTAURANT SAN MARCOS BEVERAGE HOLDING, LLC
TWIN RESTAURANT SAN MARCOS MANAGEMENT, LLC
TWIN RESTAURANT SAN MARCOS, LLC
TWIN RESTAURANT SARASOTA RE, LLC
TWIN RESTAURANT SARASOTA, LLC
TWIN RESTAURANT SUNLAND PARK BEVERAGE HOLDING, LLC
TWIN RESTAURANT SUNLAND PARK, LLC
TWIN RESTAURANT TERRELL BEVERAGE HOLDING, LLC
TWIN RESTAURANT TERRELL RE, LLC
TWIN RESTAURANT TERRELL, LLC
TWIN RESTAURANT TYNGSBORO, LLC
TWIN RESTAURANT VIRGINIA BEACH, LLC
TWIN RESTAURANT VIVA LAS VEGAS, LLC
TWIN RESTAURANT WARRENVILLE, LLC
TWIN RESTAURANT WESTERN CENTER BEVERAGE HOLDING, LLC
TWIN RESTAURANT WESTERN CENTER, LLC
TWIN RESTAURANT WESTOVER BEVERAGE HOLDING, LLC
TWIN RESTAURANT WESTOVER, LLC
TWIN RESTAURANT, LLC
WBS FB 2023 HOLDINGS LLC
YALLA ACQUISITION LLC
YALLA MEDITERRANEAN FRANCHISING COMPANY, LLC

2. Debtors' Previous Names, Predecessors, and Related Entities

ATHLETE'S FOOT BRANDS, INC.
ATHLETE'S FOOT BRANDS, LLC
BARBEQUE RE PROPERTY, INC.
BONANZA RESTAURANT COMPANY
BURGER ACQUISITION COMPANY
CR BRAND AND MARKETING FUND, LLC
CR FRANCHISE BRANDS, LLC
CR FRANCHISING, LLC
FAZOLI'S MANAGEMENT, INC.
GAM ASSETS, LLC
MARBLE SLAB MASTER FRANCHISE, LLC
SMOKEY BONES, LLC
TP FRANCHISE VENTURE I, LP
TWIN PEAKS
TWIN PEAKS BREWING
TWIN PEAKS BREWING COMPANY
TWIN PEAKS RESTAURANT
TWIN RESTAURANT DENVER BEVERAGE HOLDING, LLC
TWIN RESTAURANT FRISCO, LP
TWIN RESTAURANT GP, LLC
TWIN RESTAURANT HOLDING, LP
TWIN RESTAURANT LEWISVILLE, LP
TWIN RESTAURANT MANAGEMENT, LLC
TWIN RESTAURANT WESTOVER MANAGEMENT, LLC
TWIN RESTAURANT, LP

3. Debtors' Restructuring Professionals

GLC ADVISORS & CO., LLC
HUNTON ANDREWS KURTH LLP
HURON CONSULTING SERVICES LLC
LATHAM & WATKINS LLP
OMNI AGENT SOLUTIONS, INC.
UZZI & LALL

4. Major Preferred and Common Equity Holders

FOG CUTTER HOLDINGS LLC
LION GFG AGGREGATOR LP
TWIN PEAKS HOLDINGS, LLC

5. Current and Former Officers and Directors

ALLEN SUSSMAN
ALLISON LAUENSTEIN
AMY V. FORRESTAL
ANDREW WIEDERHORN
CARMEN VIDAL
CLAY MINGUS
DAVID JOBE
DAVID PEAR
DONALD BERCHTOLD
EDWARD H. RENSI
GREGG NETTLETON
HAROLD "HAL" LAWLOR
JACOB BERCHTOLD
JAMES C. NEUHAUSER
JAMES G. ELLIS
JENN JOHNSTON
JOHN C. METZ
JOHN S. ALLEN
JOSEPH HUMMEL
KENNETH BRENDEMIEHL
KENNETH J. ANDERSON
KENNETH J. KUICK
KIM A. BOEREMA
KRISTINE EPPES
LYNNE L. COLLIER
MARK ELENOWITZ
MASON WIEDERHORN
MATTHEW GREEN
MELISSA FRY
MICHAEL LOCEY
NEAL GOLDMAN
PATRICK BARTELS
PETER FEINSTEIN
REBECCA HERSHINGER
ROBERT BRAND
ROBERT G. ROSEN
ROGER GONDEK
RON ROE
SQUIRE JUNGER
TAYLOR WIEDERHORN
THAYER WIEDERHORN
TYLER CHILD

6. Trustees, Agents, and Other Secured Parties

3|5|2 CAPITAL ABS MASTER FUND LP
3|5|2 CAPITAL GP LLC
AMUR EQUIPMENT FINANCE INC.
ANGELO, GORDON MANAGEMENT LLC
AXONIC CAPITAL LLC
BARCLAYS CAPITAL, INC.
BOTTICELLI LLC
BRACEBRIDGE CAPITAL, LLC
BRIGADE CAPITAL MANAGEMENT, LP
CADENCE GROUP PLATFORM, LLC
CANYON PARTNERS UMBRELLA TRUST
CP TRUSTEE SERVICES (CAYMAN) LIMITED
FFI FUND LTD.
FYI LTD.
GOLD CAP LLC
OLIFANT FUND, LTD.
RIVER CANYON FUND MANAGEMENT LLC
RIVERSIDE CAPITAL NY LLC
TACONIC CAPITAL ADVISORS L.P.

THIRD POINT LLC
UMB BANK, N.A.
VENTURE THIRTY-THREE HOLDINGS LLC
WATERFALL BRIDGE CAPITAL LLC

7. Unsecured Lenders

ELEVATION FRANCHISE VENTURES, LLC
FUNDERS APP LLC

8. Lienholders

AMERANT BANK, N.A.
BFG CORPORATION
BOARD OF EQUALIZATION
BRIDGEPORT PARTNERS
CALIFORNIA DEPARTMENT OF TAX AND FEE ADMINISTRATION
CARBONIC SERVICE INC
CBL SERVICES LLC
CORPORATION SERVICE COMPANY
CT CORPORATION SYSTEM
EMPLOYERS PREFERRED INSURANCE COMPANY
EMPLOYMENT DEVELOPMENT DEPARTMENT
FIRST CORPORATE SOLUTIONS
GREG KUTSURIS
GREG MERRITT
HANMI BANK
HARTFORD CASUALTY INSURANCE COMPANY
HARTFORD FIRE INSURANCE COMPANY
HARTFORD UNDERWRITERS INSURANCE COMPANY
INTERNAL REVENUE SERVICE
LC 4.2. PW LENDER, LLC
REGIONAL CENTER OF THE EAST BAY, INC.
REVOLUTION REALTY CAPITAL, LLC
SERIES 101 OF CADENCE GROUP PLATFORM, LLC
SERIES 43 OF CADENCE GROUP PLATFORM, LLC
U.S. SMALL BUSINESS ADMINISTRATION
UNITED BUSINESS BANK
US FOODS, INC.
US METRO BANK
VFI KR SPE I LLC
VICTORY PARK CAPITAL ADVISORS, LLC
VICTORY PARK MANAGEMENT, LLC
WEST COAST COMMUNITY BANK

9. Restructuring Professionals for Funded Debt Creditors

GREENBERG TRAURIG, LLP
HERBERT SMITH FREEHILLS KRAMER LLP
HOULIHAN LOKEY, INC.
MCDERMOTT WILL & SCHULTE LLP
WHITE & CASE LLP

10. Top 30 Unsecured Creditors Not Appearing in Other Categories of this List

CARDLYTICS, INC.
DENTONS US LLP
ENLIVEN, LLC
IHEARTMEDIA
INDIANA CAPITAL CONSULTING LLC
IVERSEN PROCTOR LLP
KATTEN MUCHIN ROSENMAN LLP
KLEVER PROGRAMATIC US INC.
LOEB & LOEB LLP
PLUSNXT
PUNCHH INC
SF PARTNERS LLC
SIMPLIFI HOLDINGS, LLC
WESTOVER MARKETPLACE SC, L.P.

11. Material Contract Counterparties[2]

AUTOMATION PERSONNEL SERVICES, INC.
CORPORATE COUNSEL SERVICES, PC
FLEX EMPLOYEE SERVICES LLP
FORTINET
MICRO TECH STAFFING GROUP INC.
NCR CORPORATION
PEPSICO SALES, INC.
PEPSI-COLA ADVERTISING AND MARKETING, INC.
SAGENET
TAYLOR REECE INVESTMENTS LLC
TEMPO OPERATING INC.
TRC STAFFING SERVICES, INC.

12. Material Suppliers and Vendors[3]

BRYAN CAVE LEIGHTON PAISNER LLP
DOORDASH, INC.
DUESENBERG INVESTMENT COMPANY
GIBSON, DUNN & CRUTCHER LLP
GOOGLE INC.
GREENBERG TRAURIG, LLP
HUESTON HENNIGAN LLP
INFINITE AGENCY LLC
KENNETH O LESTER CO INC
MINTZ, LEVIN, COHN, FERRIS, GLOVSKY, AND POPEO, P.C
PAL 8 MEDIA, INC
PERFORMANCE FOOD GROUP, INC.
RE MOORE CONSTRUCTION INC.
REALTY INCOME CORPORATION
RIGHT PLACE MEDIA LLC
SPECS LIQUORS
SYSCO
THE EMPLOYMENT LAW GROUP, P.C.
UNITED SERVICE NETWORK

13. Major Competitors

BJ'S RESTAURANTS, INC.
BRINKER INTERNATIONAL, INC.
DENNY'S CORPORATION
DINE BRANDS GLOBAL, INC.
DOMINO'S PIZZA, INC.
GOTO FOODS
HOOTERS, INC.
INTERNATIONAL DAIRY QUEEN, INC
JACK IN THE BOX INC.
MCDONALD'S CORPORATION
PAPA JOHN'S INTERNATIONAL, INC.
RED ROBIN GOURMET BURGERS, INC.
SHAKE SHACK INC.
WINGSTOP INC.
YUM! BRANDS, INC.

14. Third-Party Administrators

ADP, INC.
BRANCH MESSENGER, INC.
BREX, INC.
FIDELITY INVESTMENTS
GRATUITY SOLUTIONS LLC
HEALTH EQUITY, INC.
INFOSYNC SERVICES, LLC
JOHN HANCOCK RETIREMENT PLAN SERVICES
NETSPEND CORPORATION
OPTUM BANK
PAYLOCITY HOLDING CORPORATION
PRINCIPAL FINANCIAL SERVICES, INC.
THE GUARDIAN LIFE INSURANCE COMPANY OF AMERICA

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[2] Includes contract counterparties with an accounts payable balance of approximately $250,000 or greater and/or that received payments of approximately $250,000 or greater in 2025.

[3] Includes suppliers and vendors with an accounts payable balance of approximately $250,000 or greater and/or that received payments of approximately $250,000 or greater in 2025.

ULTIMATE KRONOS GROUP
WORKTERRA LLC

15. Benefits Providers

AETNA INC.
ALLSTATE INSURANCE COMPANY
BLUE CROSS AND BLUE SHIELD OF FLORIDA, INC.
CIGNA HEALTH AND LIFE INSURANCE COMPANY
COLONIAL LIFE AND ACCIDENT INSURANCE
EYEMED VISION CARE, LLC
GUARDIAN LIFE INSURANCE COMPANY
HEALTH CARE SERVICE CORPORATION, A MUTUAL LEGAL RESERVE COMPANY
KAISER PERMANENTE HEALTH PLAN, INC.
METROPOLITAN LIFE INSURANCE COMPANY
NEW YORK LIFE INSURANCE COMPANY
PAN-AMERICAN LIFE INSURANCE GROUP, INC.

16. Debtors' Cash Management Banks

AXOS BANK
BANK OF AMERICA, NATIONAL ASSOCIATION
CITIZENS BANK, NATIONAL ASSOCIATION
CITIZENS NATIONAL BANK
CITY NATIONAL BANK
COMMUNITY TRUST BANK, INC.
CUMBERLAND VALLEY NATIONAL BANK
EAST WEST BANK
FARMERS BANK & TRUST COMPANY
FIFTH THIRD BANK, NATIONAL ASSOCIATION
FIRST SOUTHERN NATIONAL BANK
HNB NATIONAL BANK
PADUCAH BANK AND TRUST COMPANY
PNC BANK, NATIONAL ASSOCIATION
STAR FINANCIAL BANK
STOCK YARDS BANK & TRUST COMPANY
THE NATIONAL BANK OF INDIANAPOLIS
TRUIST BANK
US BANK, NATIONAL ASSOCIATION
WAYNE BANK AND TRUST COMPANY

17. Insurance Parties

ADMIRAL INSURANCE COMPANY
AIG ASSURANCE COMPANY
AMERICAN GUARANTEE AND LIABILITY INSURANCE COMPANY
AMWINS SPECIALTY CASUALTY SOLUTIONS, LLC
AMWINS, INC
ARCH INSURANCE (UK) LIMITED
ARGONAUT INSURANCE COMPANY
ARTHUR J GALLAGHER
ASCOT INSURANCE COMPANY
ASCOT SPECIALTY INSURANCE COMPANY
AT-BAY SPECIALTY INS. CO.
AXIS INSURANCE COMPANY
AXIS SURPLUS INS. CO.
BEAZLEY EXCESS AND SURPLUS INSURANCE, INC.
BERKELEY ASSURANCE COMPANY
BERKLEY INSURANCE COMPANY
BERKSHIRE HATHAWAY SPECIALTY INSURANCE COMPANY
BRIDGEWAY INSURANCE COMPANY
CONTINENTAL INSURANCE COMPANY
CRC GROUP
EVANSTON INSURANCE COMPANY
EVEREST DENALI INSURANCE COMPANY
EVEREST NATIONAL INSURANCE COMPANY
EVEREST PREMIER INSURANCE COMPANY
FEDERAL INSURANCE COMPANY
FIRST INSURANCE FUNDING
FORGE UNDERWRITING LIMITED
FORTEGRA SPECIALITY INSURANCE COMPANY

GOTHAM INSURANCE COMPANY
GREAT AMERICAN INSURANCE COMPANY
HOUSTON CASUALTY CO.
HOUSTON SPECIALTY INSURANCE COMPANY
ILLINOIS UNION INS. CO.
KINSALE INSURANCE COMPANY
LAKE FOREST BANK & TRUST COMPANY, NA
LANDMARK AMERICAN INSURANCE COMPANY
LIBERTY MUTUAL INSURANCE COMPANY
LLOYDS
MANUFACTURERS ALLIANCE INSURANCE COMPANY
MARKEL AMERICAN INSURANCE COMPANY
MARSH USA LLC
MT. HAWLEY INSURANCE COMPANY
NAUTILUS INSURANCE COMPANY
NATIONAL UNION FIRE INSURANCE COMPANY OF PITTSBURGH, PA
NEW HAMPSHIRE INSURANCE COMPANY
PALOMAR EXCESS SL CO.
PALOMAR SPECIALTY INS. CO.
PARTNERRE IRELAND INSURANCE DAC
PENNSYLVANIA MANUFACTURERS ASSOCIATION INSURANCE COMPANY
PMA MANAGEMENT CORP.
RISK PLACEMENT SERVICES
RSG SPECIALTY LLC
RT SPECIALTY - NEW YORK
SECURITY NATIONAL INSURANCE COMPANY (AM TRUST NORTH AMERICA, INC.)
SIRIUSPOINT SPECIALTY INS.
SOMPO AMERICA INS. CO.
TECHNOLOGY INSURANCE COMPANY, INC.
TEXAS INSURANCE COMPANY
TEXAS MUTUAL
TRISURA SPECIALTY INSURANCE COMPANY
TYSERS INSURANCE BROKERS LIMITED
TWIN CITY FIRE INSURANCE COMPANY
VANTAGE RISK SPECIALTY INSURANCE COMPANY
WESCO INSURANCE COMPANY (AMTRUST NORTH AMERICA, INC.)
WOODRUFF-SAWYER & CO
WOODRUFF-SAWYER OREGON INC.
XL INSURANCE AMERICA, INC
ZURICH AMERICAN INSURANCE COMPANY
ZURICH AMERICAN INSURANCE COMPANY OF ILLINOIS

18. Surety Providers and Beneficiaries

NEW YORK STATE
NEW YORK STATE LIQUOR AUTHORITY
WESTCHESTER FIRE INSURANCE COMPANY

19. Taxing and Other Governmental Authorities

ALABAMA DEPARTMENT OF REVENUE
ALABAMA DEPARTMENT OF REVENUE, BUSINESS PRIVILEGE TAX SECTION
ALASKA DEPARTMENT OF REVENUE - TAX DIVISION
ALBANY COUNTY HEALTH
ALBERT URESTI TAX
ALCOHOL & GAMING DIVISION
ALCOHOLIC BEVERAGE CONTROL DIV
ALLEGHENY COUNTY
ALLEN COUNTY HEALTH
ALLEN COUNTY TREASURER
ALLIANCE SAFETY AND FIRE PROTECTION LP
ARAPAHOE COUNTY PUBLIC HEALTH DEPT.
ARIZONA DEPARTMENT OF REVENUE
ARKANSAS DEPT. OF HEALTH
ARKANSAS DEPT. OF TRANSPORTATION
ARKANSAS SALES
AUSTIN POLICE DEPT.
AUSTIN PUBLIC HEALTH
BARREN RIVER DISTRICT HEALTH DEPT.
BARTHOLOMEW COUNTY HEALTH DEPT.
BARTHOLOMEW COUNTY TREASURER

BATTLE CREEK CITY TREASURER
BERNALILLO COUNTY SHERIFF'S OFFICE
BERNALILLO COUNTY TREASURER
BEXAR COUNTY
BEXAR COUNTY TAX ASSESSOR-COLLECTOR
BOWLING GREEN CITY ALARM
BOWLING GREEN CITY LIQUOR
BOWLING GREEN ENTERTAINMENT
BOYLE COUNTY
BOYLE COUNTY HEALTH DEPARTMENT
BOYLE COUNTY TAX ADMINISTRATOR
BREVARD COUNTY BUSINESS
BROWARD COUNTY BUSINESS
BURLESON ISD
BUTLER COUNTY HEALTH
CALHOUN COUNTY PUBLIC HEALTH DEPARTMENT
CAPE COUNTY PUBLIC HEALTH CENTER
CAPE GIRARDEAU COUNTY COLLECTOR
CARROLLTON FARMERS BRANCH ISD
CHATTANOOGA CITY BUSINESS
CHATTANOOGA CITY LIQUOR
CHESAPEAKE CITY BUSINESS
CHESAPEAKE CITY HEALTH
CITY OF ALBUQUERQUE
CITY OF ALBUQUERQUE FIRE DEPT.
CITY OF ALBUQUERQUE POLICE DEPT.
CITY OF AMARILLO
CITY OF AMENITY PIF SALES
CITY OF AUSTIN
CITY OF BOWLING GREEN
CITY OF BROOMFIELD SALES
CITY OF CAPE GIRARDEAU
CITY OF CARBONDALE
CITY OF CENTENNIAL
CITY OF CENTENNIAL SALES
CITY OF COLUMBUS
CITY OF CULVER CITY
CITY OF DANVILLE
CITY OF DAYTON
CITY OF EL PASO
CITY OF ENGLEWOOD
CITY OF FORT WORTH CONSUMER HEALTH
CITY OF FORT WORTH
CITY OF FRANKFORT
CITY OF FRISCO
CITY OF GEORGETOWN
CITY OF GLENDALE
CITY OF GRAND PRAIRIE
CITY OF HENDERSON
CITY OF HENDERSON FINANCE DEPT.
CITY OF HUBER HEIGHTS
CITY OF IRVING
CITY OF KOKOMO
CITY OF LAKELAND
CITY OF LAKEWOOD
CITY OF LAKEWOOD SALES
CITY OF LANSING INCOME TAX DIVISION
CITY OF LEWISVILLE
CITY OF LIMA
CITY OF LITTLE ROCK A&P SALES
CITY OF LITTLE ROCK
CITY OF LIVE OAK
CITY OF LONDON
CITY OF MCKINNEY
CITY OF MESQUITE HEALTH DIV
CITY OF MONTEBELLO
CITY OF MORAINE
CITY OF MT. VERNON
CITY OF MUSKEGON
CITY OF NICHOLASVILLE
CITY OF NORTHLAKE
CITY OF OAKBROOK TERRACE
CITY OF ODESSA BILLING & COLLECTION
CITY OF ODESSA
CITY OF ODESSA POLICE DEPT.
CITY OF ONTARIO
CITY OF OWENSBORO
CITY OF PADUCAH
CITY OF PALM DESERT
CITY OF PALMDALE
CITY OF PICO RIVERA
CITY OF PLANO
CITY OF PORTLAND REVENUE DIVISION
CITY OF RICHMOND
CITY OF RIVERSIDE
CITY OF ROCKFORD
CITY OF SAN ANGELO ENVIRONMENTAL HEALTH
CITY OF SAN ANGELO
CITY OF SAN ANTONIO
CITY OF SAN MARCOS
CITY OF SANTA MONICA
CITY OF SOMERSET
CITY OF SOUTH FULTON
CITY OF SPRINGFIELD
CITY OF STONECREST
CITY OF TAUNTON

CITY OF TERRELL
CITY OF THOUSAND OAKS
CITY OF TROY
CITY OF UTICA
CITY OF WALKER
CITY OF WALNUT
CITY OF WARRENVILLE
CITY OF WEST COVINA
CITY OF WINCHESTER
CITY OF ZANESVILLE
CITY/COUNTY OF BROOMFIELD
CLARK COUNTY COMBINED HEALTH DISTRICT
CLARK COUNTY HEALTH DEPARTMENT
CLARK COUNTY SHERIFF'S DEPT.
CLARK COUNTY TREASURER
CLEARWATER CITY BUSINESS
CO CITY OF BROOMFIELD
CO CITY OF CENTENNIAL SALES
CO CITY OF LAKEWOOD SALES
CO DEPT. OF REVENUE
COLLIN COLLEGE
COLLIN COUNTY
COLLIN COUNTY TAX ASSESSOR/COLLECTOR
COLORADO DEPARTMENT OF REVENUE
COLORADO SALES
COLUMBUS CITY ASSEMBLY
COLUMBUS CITY BUSINESS
COLUMBUS CITY HEALTH
COLUMBUS CITY MIXED DRINK EXCISE TAX
COLUMBUS CONSOLIDATED GOVT
COLUMBUS DEPT. OF PUBLIC HEALTH
COMPTROLLER OF MARYLAND, REVENUE ADMINISTRATION DIVISION
COMPTROLLER OF PUBLIC ACCOUNTS
CONNECTICUT COMBINED UNITARY CORPORATION BUSINESS TAX RETURN
COUNTY OF COMAL, TEXAS
COUNTY OF DENTON, TEXAS
COUNTY OF ECTOR
COUNTY OF POTTER
COUNTY OF RIVERSIDE
COUNTY OF SAN BERNARDINO
COUNTY OF VENTURA
COUNTY OF WILLIAMSON, TEXAS
CRANBERRY TOWNSHIP BUSINESS
CRANBERRY TOWNSHIP SPRINKLER
CRANBERRY TOWNSHIP
CYPRESS-FAIRBANKS ISD
DALLAS COUNTY TAX COLLECTOR
DALLAS COUNTY TAX OFFICE
DAVIESS COUNTY SHERIFF
DAWN WAYE
DAYTON CITY/MONTGOMERY COUNTY HEALTH
DEKALB COUNTY ENVIRONMENTAL
DEKALB COUNTY HEALTH DEPT.
DELAWARE COUNTY HEALTH DEPT.
DELAWARE COUNTY TREASURER
DELAWARE DIVISION OF CORPORATION
DELAWARE DIVISION OF REVENUE
DENTON COUNTY LID #1
DIRECTOR OF FINANCE, CITY OF FRANKFORT
DISTRICT OF COLUMBIA OFFICE OF TAX AND REVENUE
DIVISION OF ALCOHOLIC BEVERAGES AND TOBACCO
DUBOIS COUNTY TREASURER
DUPAGE COUNTY HEALTH DEPT.
DUPAGE COUNTY
E-COLLECT PLUS, LLC
ECTOR COUNTY APPRAISAL DISTRICT
ECTOR COUNTY HEALTH DEPT.
EL PASO CONSOLIDATED TAX OFFICE
EL PASO COUNTY
EL PASO WATER UTILITIES
ERIE COUNTY HEALTH
FAYETTE COUNTY
FAYETTE COUNTY PUBLIC SCHOOLS
FAYETTE COUNTY SHERIFF
FL DEPT. OF BUSINESS AND PROFESSIONAL REGULATION
FL SALES
FLORENCE CITY LIQUOR SUNDAY SALES
FLORENCE CITY LIQUOR
FLORENCE CITY OCCUPATIONAL
FLORIDA DEPARTMENT OF REVENUE
FORT LAUDERDALE CITY BUSINESS
FORT WORTH WATER DEPARTMENT
FRANCHISE TAX BOARD
FRANKLIN COUNTY HEALTH DEPT.
FRANKLIN COUNTY SHERIFF
FRANKLIN-WILLIAMSON BI-COUNTY HEALTH DEPT.
FRAZER TOWNSHIP ALARM
FULTON COUNTY TAX COMMISSIONER
GEORGETOWN CHARTER TOWNSHIP
GEORGETOWN/SCOTT COUNTY REVENUE COMMISSION

GEORGIA DEPARTMENT OF REVENUE
GEORGIA GAMING
GEORGIA STATE LIQUOR
GRANT COUNTY HEALTH DEPT.
GRANT COUNTY TREASURER
GREEN RIVER DISTRICT HEALTH DEPT.
GREENE COUNTY PUBLIC HEALTH
GREENSBORO CITY LIQUOR
GUILFORD COUNTY LIQUOR
H. A. BERKHEIMER, INC.
HAMILTON COUNTY
HAMILTON COUNTY BUSINESS
HAMILTON COUNTY HEALTH DEPT.
HAMILTON COUNTY TREASURER
HARRY E. HAGEN TREASURER TAX COLLECTOR
HAWAII DEPARTMENT OF TAXATION
HAYS COUNTY TAX COLLECTOR
HAYS COUNTY
HEMPFIELD TOWNSHIP AMUSEMENT
HEMPFIELD TOWNSHIP BUSINESS
HENDRICKS COUNTY
HENDRICKS COUNTY HEALTH DEPT.
HENDRICKS COUNTY TREASURER
HILLSBOROUGH COUNTY
HOWARD COUNTY HEALTH DEPT.
HOWARD COUNTY TREASURER
IDAHO STATE TAX COMMISSION
IL SALES
IL SALES TAX
IL STATE LIQUOR
ILLINOIS DEPARTMENT OF REVENUE
ILLINOIS LIQUOR CONTROL COMMISSION
ILLINOIS OFFICE OF STATE FIRE MARSHAL
ILLINOIS SALES
IN FAB TAX AVON
IN FAB TAX CARMEL
IN FAB TAX DELAWARE
IN FAB TAX GREENWOOD
IN FAB TAX HAMILTON
IN FAB TAX HENDRICKS
IN FAB TAX JASPER
IN FAB TAX MADISON
IN FAB TAX MARION
IN FAB TAX MONROE
IN FAB TAX VANDERBURG
IN FAB TAX VIGO
INDIANA DEPARTMENT OF REVENUE
IN STATE LIQUOR (HENDRICKS COUNTY)
IN STATE RETAIL MERCHANT
IN STATE SALES TAX
INGHAM COUNTY HEALTH
INSPECTIONS DEPARTMENT
IOWA DEPARTMENT OF REVENUE
IRVING FALSE ALARM REDUCTION PROGRAM
JACKSON COUNTY HEALTH DEPT.
JACKSON COUNTY TREASURER
JEFFERSON COUNTY COLLECTOR
JEFFERSON COUNTY PUBLIC HEALTH
JEFFERSON HEALTH
JEFFERSONTOWN CITY LIQUOR
JESSAMINE COUNTY FISCAL COURT
JESSAMINE COUNTY HEALTH DEPARTMENT
JESSAMINE COUNTY SHERIFF
JOE G TEDDER TAX COLLECTOR
JOHN R AMES CTA
JOHNSON CITY BUSINESS
JOHNSON CITY LIQUOR
JOHNSON COUNTY
JOHNSON COUNTY HEALTH DEPARTMENT
JOHNSON COUNTY TREASURER
KALAMAZOO CITY TREASURER
KALAMAZOO COUNTY HEALTH AND COMMUNITY SERVICE
KANSAS DEPARTMENT OF REVENUE
KAUFMAN COUNTY
KENT COUNTY HEALTH
KENTUCKY DEPARTMENT OF REVENUE
KENTUCKY STATE HEALTH
KENTUCKY STATE LIQUOR
KENTUCKY STATE TREASURER
KLD LLP
KNOX COUNTY HEALTH DEPT.
KNOX COUNTY TREASURER
KY SALES TAX
LAKE COUNTY HEALTH
LAKE CUMBERLAND DISTRICT HD
LAUREL COUNTY HEALTH DEPARTMENT
LAUREL COUNTY SHERIFF
LEWISVILLE ISD
LEXINGTON POLICE DEPT.
LEXINGTON-FAYETTE CO HEALTH DEPT.
LEXINGTON-FAYETTE URBAN COUNTY GOVERNMENT
LIVE OAK POLICE DEPARTMENT
LOGAN COUNTY HEALTH DISTRICT
LOGAN COUNTY TREASURER

LOS ANGELES COUNTY TAX COLLECTOR
LOS ANGELES COUNTY TREASURER AND TAX COLLECTOR
LOUISIANA DEPARTMENT OF REVENUE
LUCAS COUNTY HEALTH
MACOMB COUNTY
MADISON CO HEALTH DEPT. ENVIRONMENTAL
MADISON COUNTY HEALTH DEPT.
MADISON COUNTY SHERIFF
MARION COUNTY PUBLIC HEALTH DEPT.
MARION COUNTY TREASURER
MAINE REVENUE SERVICES
MARK ANDREWS AND COMPANY INC
MASSACHUSETTS DEPARTMENT OF REVENUE
MCCRACKEN COUNTY SHERIFF
MCCRACKEN COUNTY TAX ADMINISTRATOR
MCKINNEY INDEPENDENT SCHOOL DISTRICT
MELBOURNE CITY BUSINESS
MI SALES TAX
MIAMI COUNTY PUBLIC HEALTH
MIAMI COUNTY TREASURER
MICHELLE FRENCH
MICHIGAN DEPARTMENT OF TREASURY
MICHIGAN STATE LIQUOR
MINNESOTA DEPARTMENT OF REVENUE
MISSISSIPPI DEPARTMENT OF REVENUE
MISSOURI DEPARTMENT OF REVENUE
MO SALES TAX
MONROE COUNTY HEALTH DEPT.
MONROE COUNTY TREASURER
MONTANA DEPARTMENT OF REVENUE
MONTGOMERY COUNTY TREASURER
MUSCOGEE COUNTY HEALTH
MUSCOGEE COUNTY TAX COMMISSIONER
NEBRASKA DEPARTMENT OF REVENUE
NEVADA DEPARTMENT OF TAXATION
NEVADA SALES
NEVADA SOS
NEW HAMPSHIRE DEPARTMENT OF REVENUE ADMINISTRATION
NEW JERSEY DIVISION OF TAXATION
NEW MEXICO SALES
NEW MEXICO ALCOHOL & GAMING
NEW MEXICO TAXATION & REVENUE DEPARTMENT
NEW YORK STATE LIQUOR
NEW YORK STATE DEPARTMENT OF TAXATION AND FINANCE
NEW YORK CITY DEPARTMENT OF FINANCE
NEWPORT NEWS CITY BUSINESS
NEWPORT NEWS CITY FIRE
NEWPORT NEWS CITY HEALTH
NM REGULATION AND LICENSING DEPT.
NM SALES
NORTH CAROLINA DEPARTMENT OF REVENUE
NORTH CAROLINA LIQUOR
NORTH CAROLINA STATE HEALTH
NORTH CHARLESTON BUSINESS
NV SALES
NORTH DAKOTA DEPARTMENT OF REVENUE
NORTHWEST ISD
NYC DEPARTMENT OF FINANCE
OAKBROOK HEALTH PERMIT RENEWAL
OCCUPATIONAL TAX ADMINISTRATOR
OH SALES TAX
OHIO CAT TAX
OHIO DEPARTMENT OF TAXATION
OHIO STATE LIQUOR
OKLAHOMA TAX COMMISSION
ONONDAGA COUNTY HEALTH
ORANGE COUNTY BUSINESS
OREGON DEPARTMENT OF REVENUE
ORLANDO CITY BUS DECLARATION
ORLANDO CITY RESTAURANT
OTTAWA DEPARTMENT OF PUBLIC HEALTH
PA DEPARTMENT OF REVENUE
PALM BEACH COUNTY
PENNSYLVANIA HEALTH
PENNSYLVANIA LIQUOR
PENNSYLVANIA STATE HEALTH
PENNSYLVANIA STATE LIQUOR
PLANO INDEPENDENT SCHOOL DISTRICT
PLANO POLICE DEPARTMENT
PLANTATION CITY ALARM
PLANTATION CITY BUSINESS
PLANTATION CITY ENVIRONMENTAL
PLANTATION CITY FIRE
PLANTATION CITY HOOD SYSTEM
POLK COUNTY
PRINCE GEORGES COUNTY ALARM
PRINCE GEORGES COUNTY HEALTH
PRINCE GEORGES COUNTY LIQUOR
PRINCE WILLIAM COUNTY ALARM

PRINCE WILLIAM COUNTY BUSINESS
PRINCE WILLIAM COUNTY HEALTH
PUBLIC HEALTH – MUSKEGON COUNTY
PUBLIC HEALTH – DAYTON & MONTGOMERY COUNTY
PULASKI COUNTY
PULASKI COUNTY SHERIFF
PURCHASE DISTRICT HEALTH DEPT.
REGIONAL INCOME TAX AGENCY (RITA) (OHIO)
REVENUE DIVISION
RHODE ISLAND DIVISION OF TAXATION
RHODE ISLAND HEALTH
RHODE ISLAND LITTER
RIVERSIDE COUNTY TREASURER
ROBINSON TOWNSHIP
RUBEN P. GONZALEZ
SAN ANGELO POLICE DEPT.
SAN ANTONIO POLICE DEPT.
SANGAMON COUNTY HEALTH
SARASOTA COUNTY
SARD AND LEFF LLC
SCOTT COUNTY SHERIFF
SD SALES TAX
SOUTH CAROLINA DEPARTMENT OF REVENUE
SOUTH CAROLINA STATE HEALTH
SOUTH CAROLINA STATE LIQUOR
SOUTH DAKOTA DEPARTMENT OF REVENUE
SOUTHERN NV HEALTH DISTRICT
STACEY KEMP-COLLIN CO CLERK
STANISLAUS CO TAX COLLECTOR
STATE OF ARKANSAS
STATE OF FLORIDA HEALTH
STATE OF FLORIDA LIQUOR
STATE OF ILLINOIS LIQUOR
STATE OF MARYLAND BUSINESS
STATE OF MICHIGAN
STATE OF NM REGULATION & LICENSING DEPT.
STATE OF RHODE ISLAND DIVISION OF TAXATION
STONECREST CITY LIQUOR
SUFFOLK COUNTY HEALTH
SUNLAND PARK - EL PASO
SYSCO CENTRAL FLORIDA
TABC TX
TARRANT COUNTY TAX ASSESSOR/COLLECTOR
TAUNTON CITY BLDG INSP
TAUNTON CITY BUSINESS
TAUNTON CITY FIRE
TAUNTON CITY HAZMAT
TAUNTON CITY HEALTH
TAUNTON CITY LIQUOR
TAXING DISTRICTS COLLECTED BY POTTER COUNTY, LUBBOCK COUNTY AND MIDLAND COUNTY
TENNESSEE DEPARTMENT OF REVENUE
TENNESSEE STATE HEALTH
TENNESSEE STATE LIQUOR
TENNESSEE STATE SALES TAX
TEXAS ALCOHOLIC BEVERAGE COMMISSION
TEXAS COMPTROLLER OF PUBLIC ACCOUNTS
TEXAS DEPARTMENT OF LICENSING & REGULATION
TEXAS MB COMP USE TAX
TEXAS MIXED BEV COMP
TEXAS MIXED BEV GROSS RECEIPTS
TEXAS MIXED BEV SALES TAX
TEXAS SALES
TEXAS STATE COMPTROLLER
TOM GREEN APPRAISAL DISTRICT
TOM GREEN COUNTY
TOM GREEN COUNTY TAX ASSESSOR
TOWN OF ADDISON
TOWN OF ADDISON ENVIRONMENTAL HEALTH DIVISION
TOWN OF AVON
TOWN OF BROOKHAVEN COMM
TOWN OF CHEEKTOWAGA ASSEMBLY
TOWN OF TYNGSBOROUGH BUSINESS
TOWN OF TYNGSBOROUGH ENTERTAINMENT
TOWN OF TYNGSBOROUGH HEALTH
TOWNSHIP OF FRAZER FIRE
TOWNSHIP OF ROBINSON
TRAVIS COUNTY
TRAVIS COUNTY TAX OFFICE
TREASURER VIGO COUNTY
TREASURY MANAGEMENT DIVISION
TTB EXCISE TAX
TULSA COUNTY TREASURER
TX MB COMP USE TAX
TX MIXED BEV COMP
TX MIXED BEV GROSS RECEIPTS
TX MIXED BEV SALES TAX
TYNGSBOROUGH INSP
TYNGSBOROUGH TOWN LIQUOR

UTAH STATE TAX COMMISSIONER
VANDERBURGH COUNTY HEALTH DEPT.
VANDERBURGH COUNTY TREASURER
VIGO COUNTY HEALTH DEPT.
VIRGINIA BEACH CITY BUSINESS
VIRGINIA BEACH CITY FIRE
VIRGINIA BEACH CITY HEALTH
VIRGINIA DEPARTMENT OF TAXATION
VIRGINIA MIXED BEVERAGE ANNUAL REVIEW
VIRGINIA STATE LIQUOR
WARREN COUNTY CLERK
WARREN COUNTY OCCUPATIONAL
WARREN COUNTY SCHOOLS
WARREN COUNTY SHERIFF
WARRENVILLE HEALTH PERMIT RENEWAL
WARWICK CITY
WARWICK CITY LIQUOR
WARWICK SEWER AUTHORITY
WASHINGTON COUNTY BUSINESS
WASHINGTON STATE DEPT. OF REVENUE
WAYNE COUNTY
WAYNE COUNTY HEALTH DEPT.
WEDCO DISTRICT HEALTH DEPARTMENT
WENDY BURGESS
WEST VIRGINIA DEPARTMENT OF REVENUE
WILKES-BARRE TOWNSHIP
WILLIAMSON CO TAX COLLECTOR
WILLIAMSON COUNTY & CITIES HEALTH DIST.
WILSON SCHOOL DISTRICT
WINNEBAGO COUNTY
WISCONSIN DEPARTMENT OF REVENUE
YORK ADAMS TAX BUREAU
ZANESVILLE-MUSKINGUM COUNTY HEALTH DEPARTMENT

20. Landlords

18 UNIVERSAL MANAGEMENT, LLC
3702 W UNIVERSITY MCKINNEY LLC
4317 MADISON LLC
5230 COBBLEGATE DRIVE OWNER LLC
5445 BECKLEY, LLC
AFI BOCA LLC, AMSTER FAMILY INVESTMENTS, LTD., L.P
ALTITUDE HOLDINGS TPM, LLC
ARC CAFEUSA001, LLC
ARC CLORLFL001, LLC
ARCP RL/OG/BB/SB PITTSBURGH PA, LLC
ARTHUR A.P CADDICK MARITAL TRUST
AVIANA COMPANY, LTD.
AVR CPC ASSOCIATES, LLC
BA ISSA DEVELOPMENT
BEN HILL GRIFFIN, INC
BENDERSON DEVELOPMENT COMPANY
BILKAYS EXPRESS COMPANY
BJF VI, LLC
BOTTORFF LEASING, LLC
BROOKFIELD PROPERTIES
C.G.I. WARRENVILLE, LLC
CAFARO COMPANY
CARNEGIE MANAGEMENT AND DEVELOPMENT
CARROLL FAMILY INVESTMENTS, LTD.
CASTILLO ARG, INC
CASTO
CCP CARINO SAN MARCOS LP
CENTENNIAL
CENTENNIAL VTC, LLC
CHARLESTON LAND VENTURE, LLC
CHESTNUT LLC
CHRISTINE MARIE VALENTE AND COOKIE ALBERTA ARRIGHI-MORIN, AS CO-TRUSTEES OF THE JOSEPH L. ARRIGHI FAMILY TRUST
CITY OF REDONDO BEACH
COLBORN, COLBORN, MANIS & WILLIAMS PARTNERSHIP
COLONIAL FORT MYERS LLC
CORE POWER DEER VALLEY, LLC
CORE POWER POOLER, LLC
CPVC LLC
CRANBERRY WOODS PROPERTIES, LP
CRC MUSKEGON, L.L.C.
CRI OUTPARCELS LLC
CRM SBP LLC
CSN LLC
CURRY OIL COMPANY, INC.
DANVILLE MANOR, LLC
DARDEN CONCEPTS, INC.
DDR MDT MNO ARTHUR MARKETPLACE LP
DLC MANAGEMENT CORPORATION
DOMOR LIVE OAK LLC

DO-MOR TERRE HAUTE LLC
EAC IRREVOCABLE TRUST
ENTERPRISE INVESTMENTS WINCHESTER, LLC
FB SUNLAND PARK RE, LLC
FCPT HOLDINGS, LLC
FLATIRON MARKETPLACE 2013, LP
FLORENCE MALL, LLC
FLORIDA BLUE JAY, LLC (WOOSTER)
FOUR CORNERS PROPERTY TRUST
FPC SONCY LLC
FRANK LASALLE, LC
GDA REAL ESTATE SERVICES, LLC
GEBK HOLDING, LLC
GEO. M. ADAMS CO., INC.
GMR RESTAURANTS OF PENNSYLVANIA, INC
GMRI, INC.
GRAD UNIVERSAL LLC.
H&M CARBONDALE, LLC
HANS AHN AND HEEOK AHN
HARSON INVESTMENTS, LTD.
IGP BUSINESS GROUP
IMC EQUITY GROUP
JAFFE FAZOLI PROPERTY, LLC
JAR INVESTMENT, LLC
JESSAMINE DEVELOPMENT COMPANY, LLC
JOHN BARNEY - JRB W 10TH, LLC
JOHN BARNEY - J&A E. 82ND, LLC
JOHN BARNEY - J&A E. WASHINGTON, LLC
JOHN BARNEY - J&A LAFAYETTE, LLC
JOHN BARNEY - J&A S. MADISON, LLC
JOHN BARNEY - J&A W. 86TH, LLC
JOHN BARNEY - JRB W. WASHINGTON, LLC
JOHN DORAN
JONES LANG
K&K REAL ESTATE ASSOCIATES, LLC
KAZBUN LLC
KERBON, LLC
KIMCO REALTY CORPORATION
KITE REALTY GROUP
KRG NEWPORT NEWS JEFFERSON, LLC
KRG PRESTONWOOD PLACE, LLC
L & M REALTY COMPANY, INC.
LEVINE INVESTMENTS, LP
LEX/108, LLC
LINCOLN PROPERTY COMPANY
LYN-JO GREENWOOD LLC
MACERICH
MADDEN FAMILY LLC NO. 1
MAKERS TIME PROPERTIES, LLC
MARK ZANESVILLE ASSOCIATES, L.P.
MARKETPLACE ELEVATE LLC
MCM PROPERTIES II, LTD
MCSQUARE 18, LLC
MICHAEL A. FOLB, TRUSTEE OF THE MICHAEL A. FOLB TRUST
NADG NNN SMOBO (OH) LP
NEW YORKER 3521, L.L.C.
NIKI HOLDINGS, LP
OHIO INVESTORS LIMITED PARTNERSHIP
PACIFIC COAST MANAGEMENT GROUP, INC
PACIFIC RETAIL CAPITAL PARTNERS
PA-EASTWAY/MILLCREEK PAVILION
PALM DESERT PACIFIC OWNER, LLC
PARK PLACE III, LLC
PASTA AL SUGO, LLC
PCD INVESTMENT, LLC
PEGASUS ASSET MANAGEMENT
PHEASANT LANE REALTY ASSOC.
PLOURDE, BOGUE, MOYLAN & MARINO, LLP
PRESTON TOWER LLP
R & F CLAY LLC
R & G DEVELOPERS, LLC
RAMA, INC.
RCG-HUBER HEIGHTS PM, LLC
REMY PROPERTIES, LLC
RIO GRANDE INVESTMENT, INC.
RISING SUN STRINGTOWN, LLC
RIVERCREST REALTY ASSOCIATES, LLC
RIVERWOOD USA INC
RJR INVESTMENT, LLC
RPAI US MANAGEMENT, LLC
RUBENSTEIN FLORIDA PROPERTIES LLC
RUSSELL SQUARE PARTNERS LLC
RYNAKO LP
S RIDGE MANAGEMENT LLC
SANTEX REALTY COMPANY
SCF RC FUNDING I LLC
SCHOENHERR 59, LLC
SHEA CENTER WALNUT, LLC
SILGAS REALTY CORP.
SIMON PROPERTY GROUP, LP
SNELLVILLE TOWNE CENTER, LLC
SOUTH TOWN DEVELOPMENT, LLC
SPINOSO REAL ESTATE GROUP
SPIRIT MASTER FUNDING VIII, LLC

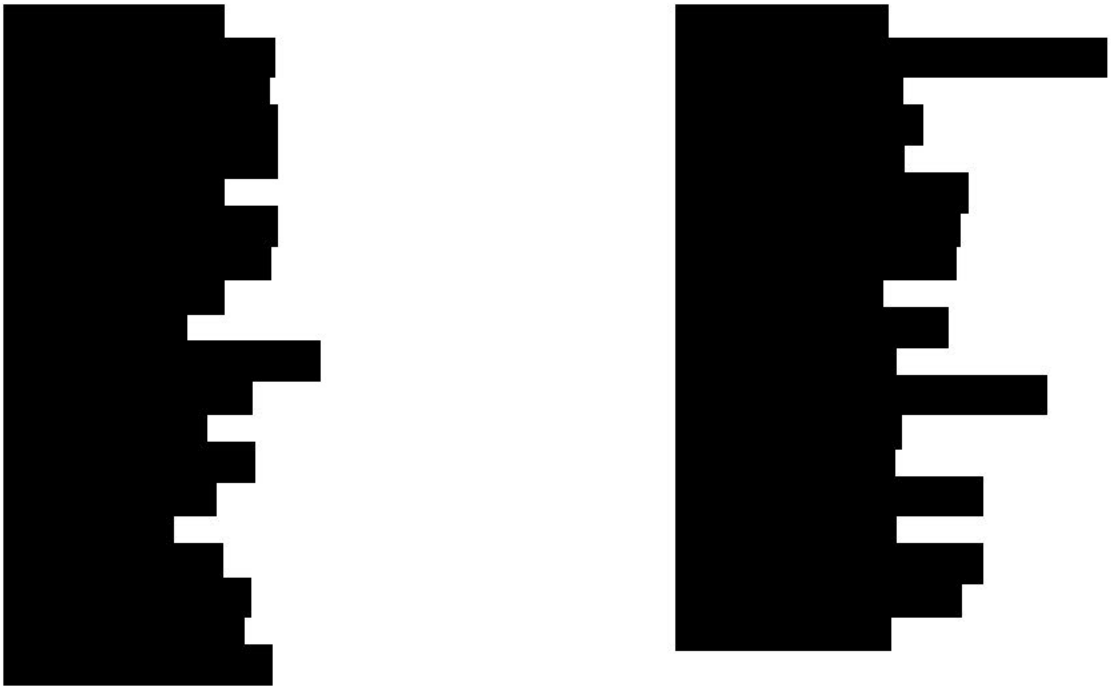
SPRING RIDGE LP
SUFFOLK SQUARE II & III LLC
SUP I FAIRFIELD RALEY'S PLAZA, LLC
SUP I WESTGATE, LLC
SVAP II PARK NORTH, LLC
SVAP IV STONE OAK, LLC
TAYLOR SQUARE OWNER LLC
THE CHARLES N. BLUE TRUST
THE FOUNTAINS AT FARAH, LP
THE SAMAYOA FAMILY 2019 LIVING TRUST
THE TRILOGY GROUP
THF GREENGATE DEVELOPMENT
THOMAS E. AND LUCY H. NEAL
THREE BUFFALOES ADA, LLC
TKG MANAGEMENT, INC
TOMAHAWK DEVELOPMENT
TOWN & COUNTRY CENTER, INC.
TR ROYAL PALM CORP.
TRADEWAY, INC.
TRC DEVELOPERS, LLC
URBAN EDGE PROPERTIES
VEREIT, INC.
VESTAR
W PLANO, LLC
WASHINGTON PRIME GROUP
WESTFIELD, LLC
WHITAKER LAND COMPANY, LTD.
WHITE COLUMN PROPERTIES, LLC
WILLIAM E. & AUDREY A. CALHOUN FAMILY LIMITED PARTNERSHIP NUMBER TWO
WYE TOWN FARM, LLC
ZANDALE SHOPPING CENTER, LLC

21. Litigation Counterparties

1031 SOUTH WOOSTER PARTNERS
ADAM VIGNOLA
ALAGNA ADVISORS LLC
ANGELA RODRIGUEZ
ASHLEY TURNER
BRENDA LOWERY
BRITTANI COSGAYA
CAMILA VALLADARES HERRERA
CAROUSEL CENTER COMPANY L.P.
COMMUNICATIONS INTERFACE TECHNOLOGIES, INC.
CREST FOODS INC.
CRIT2 CORP.
DOUGLAS BESTER
ELOISE SANDOZ
EMILY DIPRETE
ERIC GIBSON
FAZOLI'S FRANCHISEE ASSOCIATION
FRANCES VALERO
GLADYS MENDEZ
GWENDOLYN ALLEN
HAMDAN INTERNATIONAL
HUBERTO JAIMES
JACKIE SMITH (ON BEHALF OF SEAN SMITH)
JACOB LONG
JAIDEN IZAIYAH LEE BRIGGS
JAMES HARRIS
JANE MCHUGH
JAY THOMAS
JIN LIU
JOHN OF ARC INC.
JORDAN SCHAFFNER
JOSE RAMIREZ PIZA
JUSTIN SUNLY
KARLY WEATHINGTON
KATELYN MIZZELL
KATHY WU
KENT HARRIS
KEVIN GORDON
KIMBERLY ROLL
LAUREN HILLIKER
LOGAN HOLMES
LVM FAMILY LLC
LYNETTE CAMBELL
MADILYN FOX
MARCUS TORREZ
MARIO OUTLAND
MARK ALLAYEV
MICHAEL ESTRADA
MICHAEL JACKSON
MITCHELL KATES
MONICA CARRANZA AND THE ESTATE OF MICHAEL VARGAS
NAILANDY CHATMAN
NANCY CRUSE
NELSON FERNANDEZ
NICHOLAS SMITH
PAYTON POPE
PETER ESTRADA
PHILIP FARAGLIA
QUOC SON NGUYEN

RACHEL COWLEY-GARCIA
RICARDO SUME
RICHARD COLLURA
ROBERTO RODRIGUEZ (ESTATE OF DAVID RODRIGUEZ)
ROGER THOMAS
RON DACYNT
ROUND TABLE OWNERS ASSOCIATION
SAGRARIO SPELL
SAMUEL BELL
SBN FCCG LLC
SEAN DALLAS
STACY MCGEORGE PASSERI
STRATFORD HOLDING LLC
TEGOLSKI PARTNERS, LLC
THE ESTATE OF JOSEPH HABEEB
UNITED STATES DEPARTMENT OF JUSTICE
VALERIE JOHNSON
ZIAD DILAL

22. Workers Compensation Claimants



23. Ordinary Course Professionals

BDO USA, P.C.
COHNREZNICK LLP
MACIAS GINI & O'CONNELL LLP
RSM US LLP

24. Utility Providers

8x8 INC
A1 ABLE PEST DOCTORS
ABCWUA-WATER UTILITY AUTHORITY
ADOBE WEBSALES
AES INDIANA
AES OHIO
ALTAFIBER
AMAZON
AMEREN ILLINOIS
AMEREN UE
AMERICAN AIRLINES
AMERICAN ELECTRIC POWER
ANDERSON CITY UTILITIES
ANTELOPE VALLEY MALL DEVELOPERS LTD
APPALACHIAN POWER COMPANY
AQUA ILLINOIS INC
AQUA INDIANA

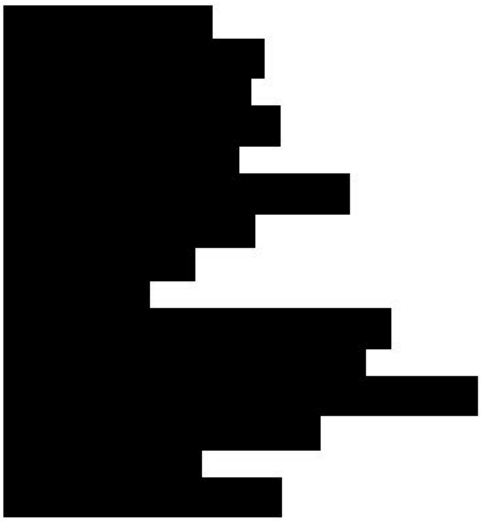
AQUA OHIO INC
AT & T
AT&T MOBILITY
AT&T PREMIER
AT&T UVERSE APT SW
ATLAS VI JCP CARSON LLC
ATMOS ENERGY
BUTLER COUNTY WATER & SEWER
BEN DAVIS CONSERVANCY DISTRICT
BALTIMORE GAS AND ELECTRIC COMPANY
BGMU GO REMIT
BLUE GRASS ENERGY
BLUELINE TELECOM GROUP LLC
BOWLING GREEN MUNICIPAL UTILITIES
BRIDGE GROUP INVESTMENTS II LLC
BUDDERFLY INC
BUFFALO WVP ASSOCIATES LLC
CALPINE ENERGY SOLUTIONS
CAPTIVE COMMUNICATIONS
CARBONDALE WATER & SEWER
CARMEL UTILITIES
CENTENNIAL VTC LLC
CENTERPOINT ENERGY
CENTURYLINK BUSINESS SOLUTIONS
CHARLESTON WATER SYSTEM
CHARTER COMMUNICATIONS
CHATTANOOGA GAS
CITIZENS ENERGY GROUP
CITY AND COUNTY OF BROOMFIELD
CITY OF AMARILLO TX
CITY OF AUSTIN
CITY OF ATLANTA DEPARTMENT OF WATERSHED
CITY OF BATTLE CREEK
CITY OF BEECH GROVE SEWAGE WORKS
CITY OF BLOOMINGTON UTILITIES
CITY OF BUFORD
CITY OF BELLEFONTAINE
CITY OF CAPE GIRARDEAU
CITY OF CHATTANOOGA
CITY OF CLEARWATER
CITY OF DANVILLE, KY
CITY OF ENGLEWOOD
CITY OF FORT WORTH WATER DEPT.
CITY OF FT LAUDERDALE
CITY OF FT WAYNE UTILITIES
CITY OF GRAND RAPIDS TREASURER
CITY OF GREENSBORO
CITY OF HUBER HEIGHTS
CITY OF IRVING
CITY OF KALAMAZOO
CITY OF KOKOMO WASTEWATER UTILITY
CITY OF LAKELAND
CITY OF LEWISVILLE (UTILITY)
CITY OF LIMA - UTILITIES
CITY OF LIVE OAK UTILITY BILLING OFFICE
CITY OF MARION WATER & SEWER
CITY OF MELBOURNE UTILITIES
CITY OF MESQUITE UTILITIES
CITY OF MT. VERNON
CITY OF MUSKEGON
CITY OF NASHUA DPW
CITY OF NICHOLASVILLE
CITY OF PLANO
CITY OF PLANTATION
CITY OF ROCKFORD
CITY OF ROCKFORD PUBLIC WORKS ENGINEERING
CITY OF ROUND ROCK
CITY OF SAN ANGELO WATER
CITY OF SOMERSET UTILITIES
CITY OF SPRINGFIELD UTILITY BILLING
CITY OF TERRE HAUTE/SEWER
CITY OF TERRELL TEXAS
CITY OF TROY, OHIO
CITY OF VIRGINIA BEACH
CITY OF WARWICK
CITY OF ZANESVILLE UTILITIES
CITY UTILITIES
CITY WATER LIGHT AND POWER
CO SERV
COOPERATIVE SERVICES
COLORADO MILLS LP
COLUMBIA GAS
COLUMBIA GAS OF KY
COLUMBIA GAS OF OHIO
COLUMBIA GAS OF PENNSYLVANIA
COLUMBUS CITY TREASURER
COLUMBUS CITY UTILITIES
COLUMBUS WATER WORKS
COMCAST
COMMONWEALTH EDISON
COMPLETE SOLUTIONS & SOURCING, LLC
CONCORD REAL ESTATE SERVICES INC.
CONCUR BACK UP INTERNET STORES
CONSENSUS CLOUD SOLUTIONS LLC
CONSOLIDATED MUTUAL WATER
CONSTELLATION NEWENERGY GAS DV

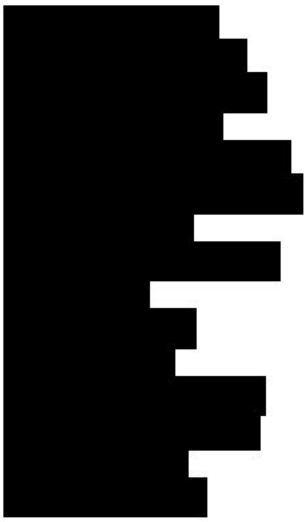
CONSTELLATION NEWENERGY INC
CONSUMERS ENERGY
CONSOLIDATED EDISON COMPANY OF NEW YORK, INC.
CORONADO CENTER LLC
COWETA FAYETTE EMC
COX BUSINESS
COX COMMUNICATIONS
CPS ENERGY
CRANBERRY TWP PYMNT PROCESSING
CROSSWIND CLOUD SOLUTIONS CORP
CULVER CITY MALL LP
DARDEN RESTAURANTS INC
DAYTON POWER AND LIGHT CO
DEFER CREDIT
DEKALB COUNTY
DELTA NATURAL GAS CO, INC
DENVER WATER
DIRECT ENERGY
DIRECT ENERGY BUSINESS
DIRECTV
DOMINION EAST OHIO
DOMINION VIRGINIA POWER
DTE ENERGY
DUKE ENERGY
DUQUESNE LIGHT CO
ECOLAB PEST ELIMINATION
EL PASO ELECTRIC
ENBRIDGE GAS
ENBRIDGE GAS OHIO
ENGIE INSIGHT SERVICES INC
ENTERGY ARKANSAS, INC.
EPB ELECTRIC POWER
ERIE WATER WORKS
EVANSVILLE, IN WATERWORKS DEPT.
EVERSOURCE
FASHION PLACE, LLC
FAWN FRAZER JOINT
FAYETTE COUNTY WATER SYSTEM
FLAGG CREEK WATER RECLAMATION DISTRICT
FLORENCE WATER AND SEWER
FLORIDA CITY GAS
FLORIDA POWER AND LIGHT COMPANY
FLORIDA PUBLIC UTILITIES CO
FRANKFORT PLANT BOARD
FRAZER TOWNSHIP AUTHORITY
FRONTIER
GEORGETOWN MUNICIPAL WATER & SEWER SERVICE
GEORGETOWN TOWNSHIP
GEORGIA NATURAL GAS
GEORGIA POWER
GLENDALE GALLERIA
GRANITE TELECOMMUNICATIONS
GREENWOOD SANITATION DEPARTMENT
GREENWOOD STORMWATER UTILITY
HAWAIIAN ELECTRIC CO., INC
HAWAIIAN TELCOM
HILLSBOROUGH COUNTY PUBLIC UTILITIES DEPT.
HILLSBOROUGH COUNTY
HOSTED APP
HAMPTON ROADS SANITATION DISTRICT
HULU, LLC
IEM, INC
INDIANA AMERICAN WATER
INDIANA MICHIGAN POWER
INTELSAT INFLIGHT AIR
INTERCONN RESOURCES LLC
JACKSON ENERGY COOPERATIVE
JACKSON PURCHASE ENERGY CORPORATION
JASPER MUNICIPAL UTILITIES
JESSAMINE COUNTY WATER DISTRICT NO. 1
JOHNSON CITY POWER BOARD
JOHNSON CITY UTILITY SYSTEMS
JT INVESTMENTS VENTURES LLC
KAMEHAMEHA SCHOOLS
KB RECYCLING
KENERGY CORP
KENTUCKY AMERICAN WATER
KENTUCKY UTILITIES
LAKE COUNTY DEPT. OF UTILITIES
LAKELAND ELECTRIC
LANSING BOARD OF WATER AND LIGHT
LEXINGTON FAYETTE URBAN COUNTY GOVERNMENT
LOUISVILLE GAS AND ELECTRIC
LIBERTY UTILITIES GEORGIA
LINGO TELECOM LLC
LONDON UTILITY COMMISSION
LOUISVILLE WATER CO
LUMEN
MACERICH CERRITOS LLC
MALL AT COTTONWOOD MALL, LLC
MARATHON ENERGY
MARION MUNICIPAL UTILITIES

MUNICIPAL AUTHORITY OF THE TOWNSHIP OF ROBINSON
MAUMEE UTILITY BILLING
MUNICIPAL AUTHORITY OF WESTMORELAND COUNTY
MERRICK UTILITY ASSOCIATES INC.
MERSHOPS GALLERIA AT SUNSET LLC
METROPOLITAN EDISON COMPANY
MET-ED
MICROSOFT CORPORATION
MICROSOFT STORE
MILLCREEK PAVILION
MODESTO IRRIGATION DISTRICT
MONTGOMERY COUNTY ENVIRONMENTAL SERVICES
MONTGOMERY COUNTY SANITARY ENGINEERING
MORENO VALLEY MALL HOLDING LLC
MONTGOMERY TOWNSHIP MUNICIPAL SEWER AUTHORITY
MUNCIE SANITARY DISTRICT
NATIONAL FUEL GAS DISTRIBUTION CORP
NATIONAL GRID
NEW YORK STATE ELEC AND GAS CORP
NEWPORT NEWS WATERWORKS
NEXTERA ENERGY SERVICES
NICOR GAS
NORTHERN INDIANA PUBLIC SERVICE COMPANY
NORTH CHARLESTON SEWER DISTRICT
NORTH WALES WATER AUTHORITY
NORTHERN VIRGINIA ELEC COOP
NV ENERGY
O'FALLON WATER AND SEWER DEPT.
OHIO EDISON
OLYMPIC III MALL SERVICES
ONE CHAMPIONSHIP SERIES
ONE CLOUD P6
ONECLOUD NETWORKS
ONONDAGA CNTY WATER AUTHORITY
ONTARIO MILLS
ORANGE COUNTY UTILITIES
ORKIN INC
ORLANDO UTILITIES COMMISSION
OWENSBORO MUNICIPAL UTILITIES
GREASEBUSTERS OF ORLANDO, INC
PA EASTWAY INC
PADUCAH WATER
PALM BEACH COUNTY WTR UTIL DPT
PALM DESERT PACIFIC LLC
PARK PLACE III A NV LIMITED LIABILITY CO
PECO ENERGY
PENELEC
PENN POWER
PENNSYLVANIA AMERICAN WATER
PENNSYLVANIA ELECTRIC
PEOPLES GAS CO LLC
PIEDMONT NATURAL GAS
PLAYNETWORK INC
PLAZA WEST COVINA LP
PLEASANT VIEW WATER & SANITATION
PUBLIC SERVICE COMPANY OF NEW MEXICO
PPL ELECTRIC UTILITIES
PRINCE KUHIO PLAZA, LLC
PUBLIC SERVICE ENERGY GROUP - LONG ISLAND
PUBLIC WORKS COMMISSION
PRINCE WILLIAM COUNTY SERVICE AUTHORITY
RELIANT
RENTOKIL PEST CONTROL
REPUBLIC SERVICE
REYNOLDSBURG WATER DEPT.
RICHMOND POWER & LIGHT
RICHMOND SANITARY DISTRICT
RICHMOND WATER, GAS & SEWAGE WORKS
RIDERWOOD USA INC
ROANOKE GAS COMPANY
ROCKY MOUNTAIN POWER
ROKU INC.
RWS FACILITY SERVICES
SAN ANTONIO WATER SYSTEM
SANITARY ENGINEERING DEPARTMENT
SANITATION DISTRICT NO 1
SARASOTA COUNTY PUBLIC UTILITIES
SCE AND G A SCANA COMPANY
SCP II OAKS, LLC
SECURITAS TECHNOLOGY
SEMCO ENERGY GAS CO
SHELBY TOWNSHIP DPW
SLM WASTE & RECYCLING SERVICES, LLC
SLM WASTE AND RECYCLING SVCS INC
SMTC ACQUISITION LLC
SOCALGAS
SOUTH BAY CENTER SPE, LLC
SOUTH TOWN OWNER PR, LLC
SOUTHERN CALIFORNIA EDISON CO

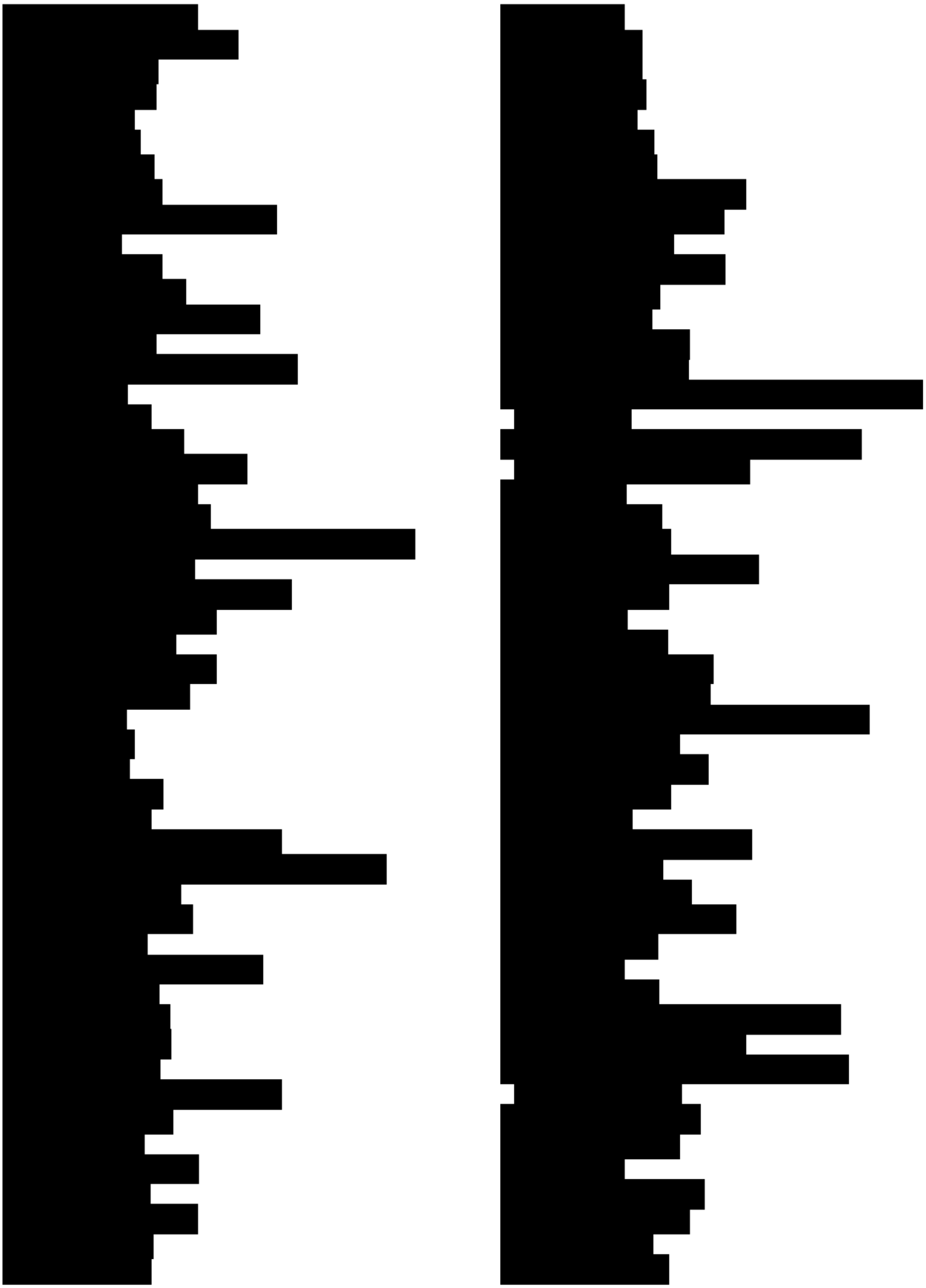
SOUTHWEST GAS CORPORATION
SPECTROTEL
SPECTRUM
SPRAGUE OPERATING RESOURCES
STOCKDALE CAPITAL PARTNERS
SUDDENLINK COMMUNICATIONS
SUFFOLK COUNTY WATER AUTHORITY
SUMMIT ENERGY SERVICES INC
SUMMIT UTILITIES ARKANSAS INC
SYMMETRY ENERGY SOLUTIONS, LLC
TAMPA ELECTRIC
TAUNTON WATER DIVISION
TECO GAS
TEMECULA TOWNE CENTER ASSOCIATES
TENNESSEE AMERICAN WATER
TEXAS GAS SERVICE
THE CITY OF ROCKFORD ILLINOIS
THE ILLUMINATING CO
THE RETAIL PROP TRUST DBA MALL
THE YORK WATER CO
TIGER NATURAL GAS INC
TIGER, INC
TIME WARNER CABLE
TIME WARNER CABLE ENTERPRISES LLC
TAUNTON MUNICIPAL LIGHTING PLANT
TOHO WATER AUTHORITY
TOLEDO EDISON A
TOWN OF AVON STORM WATER UTILITY
TOWN OF NORTHLAKE
TOWN OF SPEEDWAY
TOWN OF STOUGHTON
TOWNSHIP OF SPRING
TPX COMMUNICATIONS
TRUE NATURAL GAS
TXU ENERGY
TYLER MALL LIMITED PARTNERSHIP
TYNGSBOROUGH WATER DISTRICT
UGI ENERGY SERVICES
UGI UTILITIES INC
VALLEY FAIR HOLDINGS LLC
VALLEY FAIR MALL
VERIZON
VILLAGE OF COLONIE SEWER DIST
VINCENNES WATER UTILITIES
VIRGINIA NATURAL GAS
WARWICK PRETREATMENT BILLING
WASHINGTON GAS
WASHINGTON SUBURBAN SANITARY
WASTE HARMONICS KETER
WATER VALVE CAPITAL LLC
WEST CENTRAL CONSERVANCY DISTRICT
WEST MANCHESTER TOWNSHIP
WEST PENN POWER
WESTERN VIRGINIA WTR AUTH
WINCHESTER MUNICIPAL UTILITIES
WYOMING VALLEY SANITARY
XCEL ENERGY

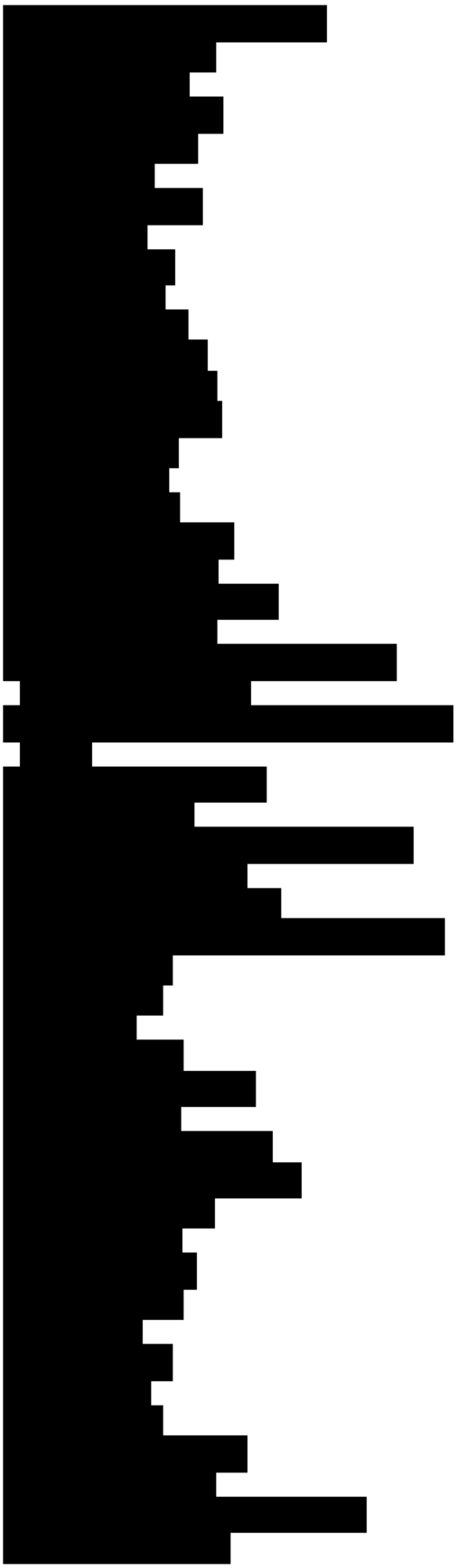
25. Franchisees[4]

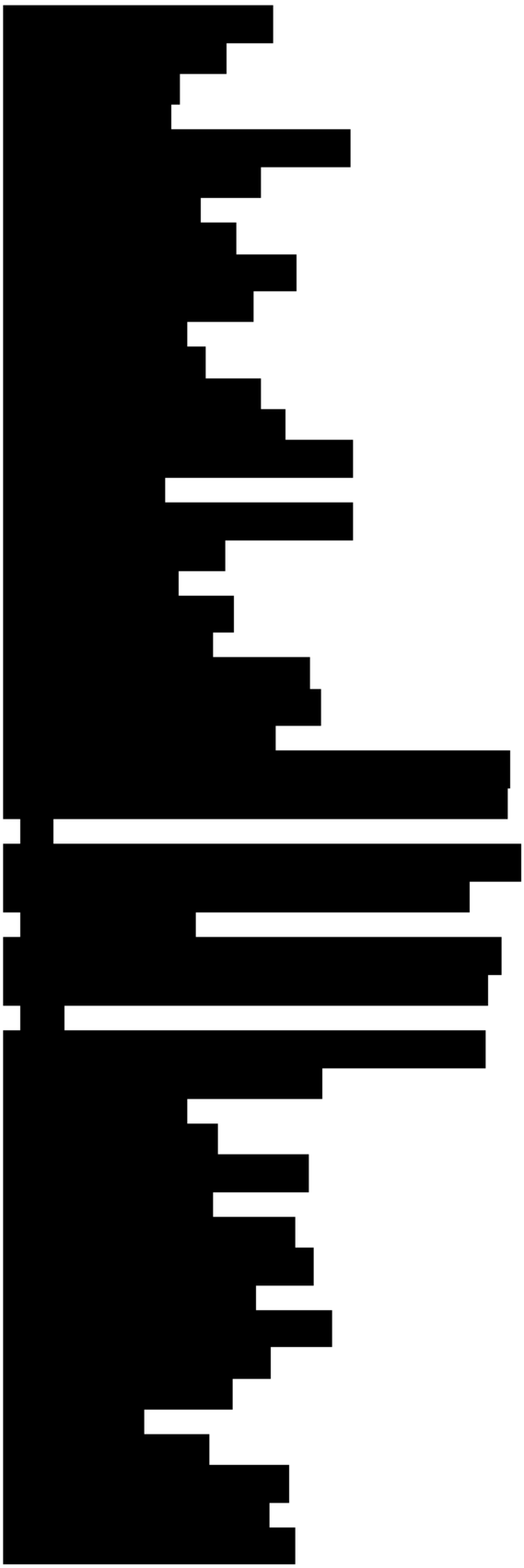


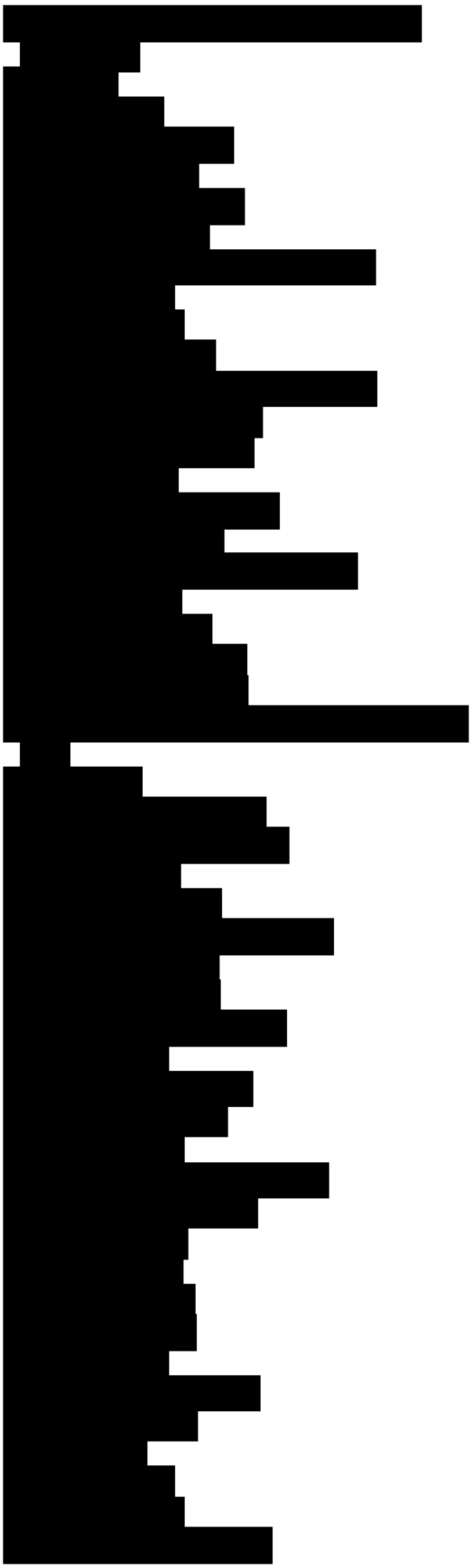


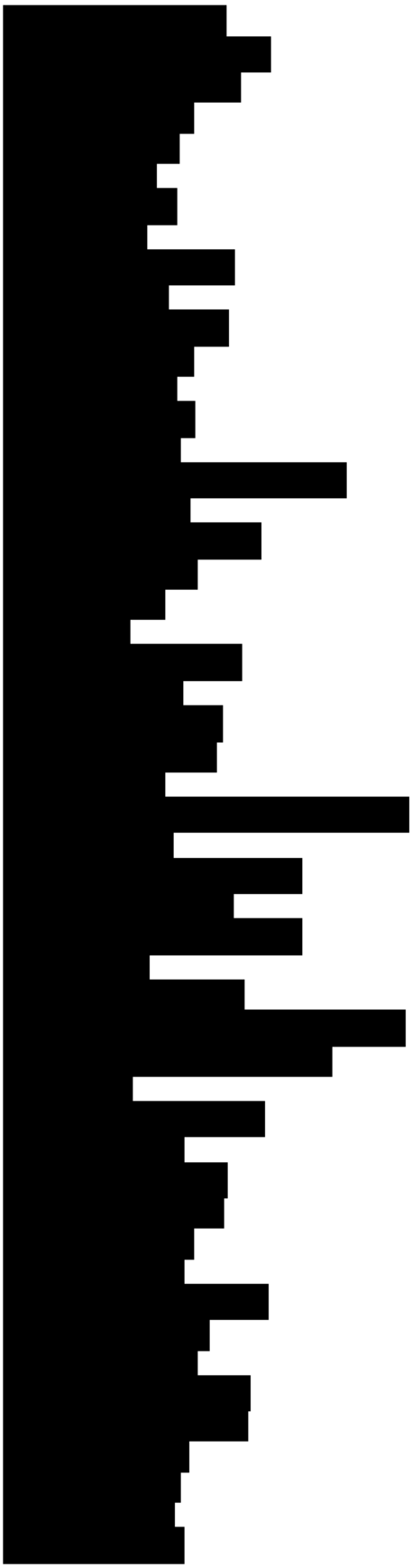
[4] The Debtors continue to review their franchisee records. Any updates to this category, which are expected to be immaterial, will be reflected in supplemental declarations.

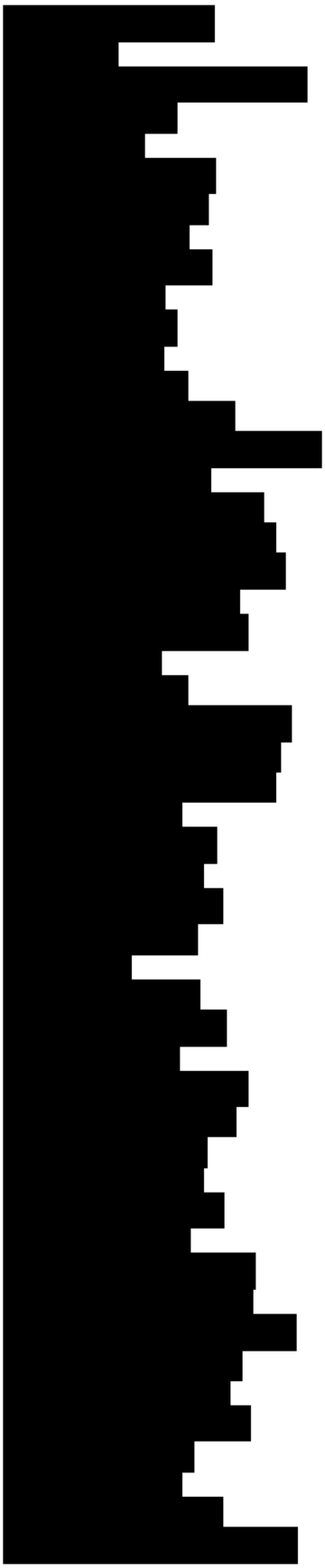


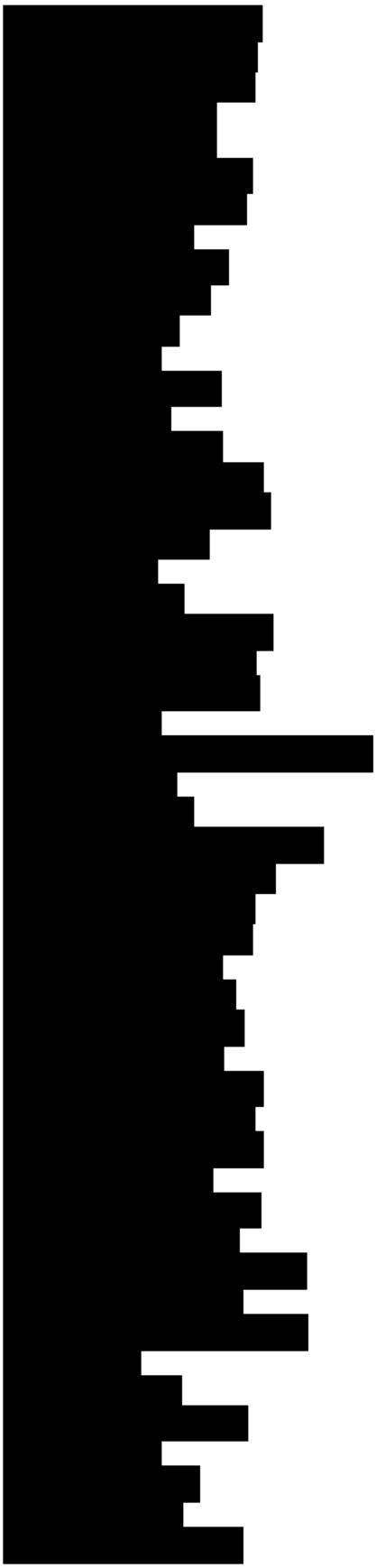


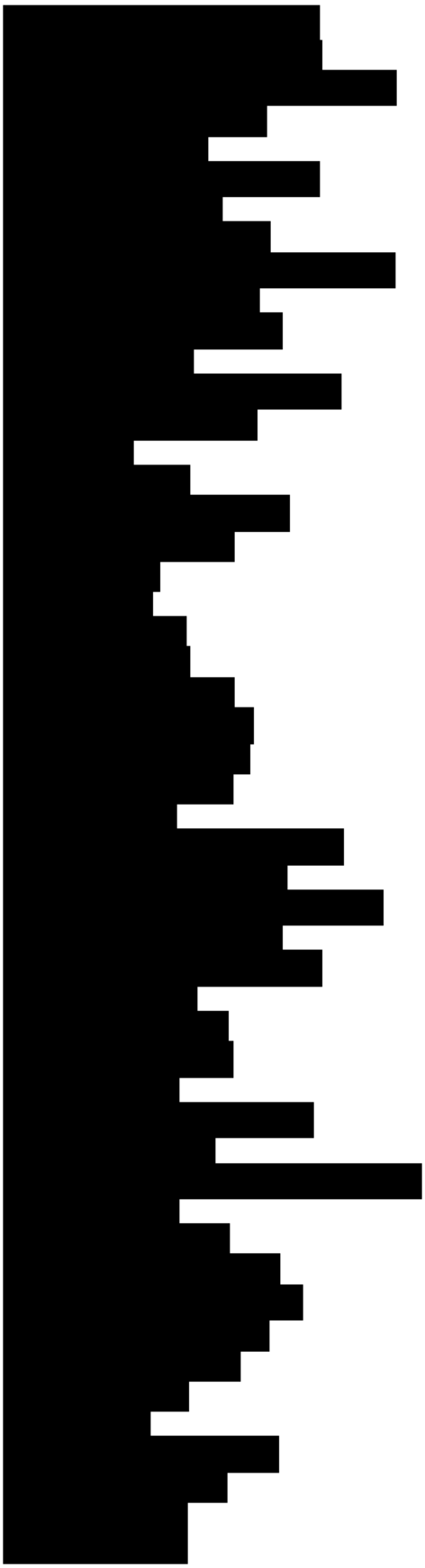


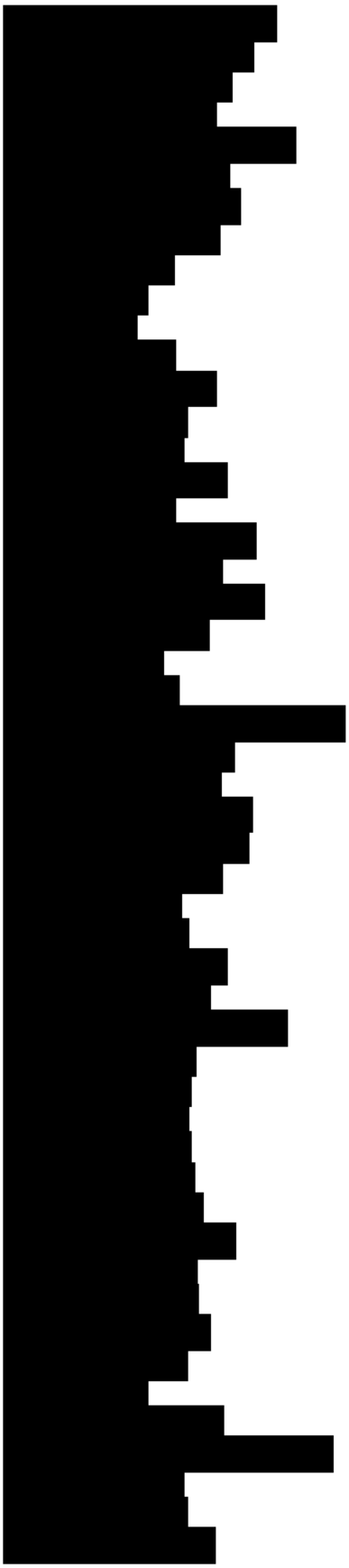


















26. Other Significant Parties

BONANNO RESTAURANT, LLC
CATHERINE M. MARTIN
MORRIS JAMES LLP
STEPTOE LLP
STEVEN CRITELLI
WYNN LAS VEGAS, LLC

27. United States Bankruptcy Judges for the Southern District of Texas (and Key Staff Members)

AARON JACKSON
ANA CASTRO
GARRETT COLE
JEANNIE CHAVEZ
JUDGE ALFREDO R. PEREZ
JUDGE CHRISTOPHER M. LOPEZ
JUDGE EDUARDO V. RODRIGUEZ
JUDGE JEFFREY P. NORMAN
JUDGE MARVIN ISGUR
NATHAN OCHSNER
ROSARIO SALDANA
SHANNON HOLDEN
SIERRA THOMAS-ANDERSON
TRACEY CONRAD
TYLER LAWS
YESENIA LILA

28. United States Trustee for the Southern District of Texas (and Key Staff Members)

ALETHEA CALUZA
ALICIA BARCOMB
ALINA SAMKO-YU
ANDREW JIMENEZ
CHRISTOPHER R. TRAVIS
CHRISTY SIMMONS
GLENN OTTO
GWEN SMITH
HA NGUYEN
HECTOR DURAN
IVETTE GERHARD
JANA WHITWORTH
JAYSON B. RUFF
KEVIN M. EPSTEIN
LINDA MOTTON
LUCI JOHNSON-DAVIS
MILLIE APONTE SALL
RAJALAKSHMI KRISHNAN
REINHARD FREIMUTH
SAMANTHA CHILTON
VIANEY GARZA
YASMINE RIVERA

Supplemental Potential Parties in Interest[1]

1. Debtors' Restructuring Professionals

MOELIS & COMPANY
PACHULSKI STANG ZIEHL & JONES LLP

2. Trustees, Agents, and Other Secured Parties

WILMINGTON SAVINGS FUND SOCIETY, FSB

3. Lienholders

INSIGHT CAPITAL, LLC

4. Restructuring Professionals for Funded Debt Creditors

KELLEY DRYE & WARREN LLP
PRYOR CASHMAN LLP

5. Potential Asset Purchasers

[redacted]

6. Potential Financing Sources

[redacted]

[1] This list (and the categories contained herein) are for purposes of a conflicts check only and should not be relied upon by any party as a list of creditors or for any other purpose. L&W has attempted to remove duplicate entries where possible. Accordingly, a party that otherwise would fall under multiple categories is likely to be listed under only one category. Additionally, certain of the Debtors' debt obligations or equity interests may be held by more than one affiliated entity within the same financial institution. Where the affiliation of such entities is obvious based on their names, only one entity is included herein.

7. Material Suppliers and Vendors

ANDREWS DISTRIBUTING COMPANY
BEN E. KEITH COMPANY
BITE INC.
ODP CORP, LLC
OLO INC.
PORTIER, LLC
POSTMATES INC.
REWARDS NETWORK SERVICES INC
TEXAS METAL EQUIPMENT
UBER TECHNOLOGIES, INC.

8. Taxing and Other Governmental Authorities

TEXAS WORKFORCE COMMISSION

9. Landlords

9720 WILSHIRE, LLC
ACF PROPERTY MANAGEMENT, INC.
CNL APF PARTNERS, LP
L&M REALTY COMPANY
RD MANAGEMENT LLC

10. Ordinary Course Professionals

BEHARBEHAR, LLC
BLANK ROME LLP
BODMAN PLC
FISHER & PHILLIPS LLP
LBMC, PC
PENSION ASSURANCE LLP
SEYFARTH SHAW LLP
SPRINGER & STEINBERG, P.C.

11. Other Significant Parties

LEWIS BRISBOIS BISGAARD & SMITH LLP
M3 PARTNERS, LP
PAUL HASTINGS LLP
RSM ALBAZIE & CO.
SHEPPARD, MULLIN, RICHTER & HAMPTON LLP
WHITE LION CAPITAL, LLC

IN THE UNITED STATES BANKRUPTCY COURT
FOR THE SOUTHERN DISTRICT OF TEXAS
HOUSTON DIVISION

In re:	Chapter 11
FAT BRANDS INC., *et al.*,	Case No. 26-90126 (ARP)
Debtors.[1]	(Jointly Administered)
	Re: Docket Nos. ___

ORDER AUTHORIZING THE EMPLOYMENT AND RETENTION OF PACHULSKI STANG ZIEHL & JONES LLP AS CONFLICTS AND MEDIATION COUNSEL TO FAT BRANDS, INC. AND TWIN HOSPITALITY GROUP INC., EFFECTIVE AS OF FEBRUARY 2, 2026

Upon consideration of the amended application (the "Application"),[2] pursuant to sections 327 and 330 of the Bankruptcy Code, Bankruptcy Rules 2014 and 2016, and Local Rules 2014-1 and 2016-1, for an order authorizing and approving the employment and retention of Pachulski Stang Ziehl & Jones LLP ("PSZJ" or the "Firm") as conflicts and mediation counsel to FAT Brands Inc. ("FBI") and Twin Hospitality Group Inc. ("THG" and, together with FBI, the "Managers"), two of the debtors and debtors in possession (collectively, with the Managers, the "Debtors") in the above-captioned chapter 11 cases (the "Chapter 11 Cases"), as detailed more fully in the Application; and upon consideration of the Demo Declaration in support of the Application; and the Court having jurisdiction to consider the Application and the relief requested therein in accordance with 28 U.S.C. § 1334; and consideration of the Application and the relief requested therein being a core proceeding pursuant to 28 U.S.C. § 157(b); and venue being proper

[1] A complete list of the Debtors in the Chapter 11 Cases and the last four digits of each Debtor's taxpayer identification number (if applicable) may be obtained on the website of the Debtors' claims and noticing agent at https://omniagentsolutions.com/FATBrands-TwinHospitality. The Debtors' mailing address for purposes of the Chapter 11 Cases is 9720 Wilshire Blvd., Suite 500, Beverly Hills, CA 90212.

[2] A capitalized term used but not defined herein shall have the meaning ascribed to it in the Application.

before this Court pursuant to 28 U.S.C. §§ 1408 and 1409; and it appearing that the relief requested in the Application is in the best interests of the Managers' estates, its creditors, and other parties-in-interest; and the Managers having provided adequate and appropriate notice of the Application under the circumstances; and after due deliberation and good and sufficient cause appearing therefor;

IT IS HEREBY ORDERED THAT:

1. The Managers are authorized, pursuant to section 327(a) of the Bankruptcy Code and Bankruptcy Rules 2014(a) and 2016, to employ and retain the Firm as its conflicts and mediation counsel in connection with any manner relevant to the Managers' (i) efforts to obtain debtor-in-possession financing ("DIP Financing") and (ii) participation in mediation before the Honorable Marvin Isgur ("Mediation") in these Chapter 11 Cases (together, the foregoing (i) and (ii), the "Engagement"), in accordance with the Firm's normal hourly rates and policies regarding the reimbursement of reasonable and necessary expenses, all as contemplated by the Application, effective as of February 2, 2026, as modified by this Order.

2. The Firm is authorized to represent and render professional services on behalf of the Managers, in each case, exclusively in connection with the following (absent further order of the Court in accordance with the terms hereof):

a. assisting, advising, and representing the Managers in any manner relevant to the Managers' efforts to obtain DIP Financing; and

b. assisting, advising, and representing the Managers in connection with the Mediation.

3. To the extent the Managers wish to materially expand the scope of PSZJ's services beyond those services set forth in this Order, the Managers shall be required to seek further approval from this Court. The Managers shall file notice (a "Notice") of any proposed additional services (the "Proposed Additional Services") with the Court and serve such Notice on the U.S.

Trustee, the Committee, and any party requesting notice under Bankruptcy Rule 2002. If no such party files an objection within 14 days of the Managers filing such Notice, the Proposed Additional Services may be approved, effective as of the date of the filing of such Notice, by the Court by further order without further notice or hearing. To the extent any of such party objects within 14 days of a Notice of such Proposed Additional Services being served, the Managers may schedule a hearing before the Court on such matter. The Proposed Additional Services will not be effective unless and until they are approved by the Court. All additional services shall be subject to the provisions of this Order.

4. Notwithstanding anything to the contrary herein, the Engagement will terminate on March 31, 2026, unless: (i) a global settlement has been approved by the Court in connection with the Mediation; (ii) DIP Financing is approved by the Court in an amount sufficient to fund the administrative costs of the Managers' estates, including the cost of litigating manager advances and related issues; or (iii) PSZJ files a notice on the Court's docket extending the term of the Engagement.

5. PSZJ shall apply for compensation for professional services rendered and reimbursement of expenses incurred in connection with the Managers' chapter 11 cases as set forth in the Application and Demo Declaration, and in compliance with sections 327 and 330 of the Bankruptcy Code, the Bankruptcy Rules, the Local Rules, and any other applicable procedures and orders of this Court. For billing purposes, PSZJ shall keep its time in one tenth (1/10) hour increments.

6. Notwithstanding anything to the contrary in the Application or the Demo Declaration attached to the Application, PSZJ shall not be entitled to reimbursement for fees and expenses in connection with any objection to its fees, without further order of the Court.

7. PSZJ shall provide ten business days' notice to the Managers, the Committee, and the U.S. Trustee, which notice shall be filed with the Court, prior to filing and/or serving a fee statement or fee application reflecting such an increase. The U.S. Trustee shall retain the right to object to any rate increase on any and all grounds, including under the reasonableness standard set forth in section 330 of the Bankruptcy Code, and the Court retains the right to review any rate increase pursuant to section 330 of the Bankruptcy Code.

8. PSZJ and the Managers are authorized and empowered to take all actions necessary or appropriate to implement the relief granted in this Order. PSZJ is authorized to sign and file electronically all notices, orders, motions, applications and other requests for relief, all briefs, memoranda, affidavits, declarations, replies and other documents filed in support of such documents and all objections and responses related to any such documents filed by any party in these Chapter 11 Cases.

9. PSZJ shall use its reasonable efforts to avoid any duplication of services provided by any of the Managers' other retained professionals in these Chapter 11 Cases.

10. PSZJ will review its files periodically during the pendency of these Chapter 11 Cases to ensure that no conflicts or other disqualifying circumstances exist or arise. If any new relevant facts or relationships are discovered or arise, PSZJ will use reasonable efforts to identify such further developments and will promptly file a supplemental declaration, as required by Bankruptcy Rule 2014(a).

[*Remainder of Page Intentionally Left Blank*]

11. To the extent the Application or the Demo Declaration are inconsistent with this Order, the terms of this Order shall govern.

12. The terms and conditions of this Order shall be immediately effective and enforceable upon its entry.

13. The Court retains exclusive jurisdiction and power with respect to all matters arising from or related to the implementation of this Order.

Dated: _____, 2026

ALFREDO R PÉREZ
UNITED STATES BANKRUPTCY JUDGE