

**UNITED STATES BANKRUPTCY COURT
NORTHERN DISTRICT OF NEW YORK**

-----X
In re : Chapter 11
:
NORTH STAR HEALTH ALLIANCE, INC., *et al*,¹ : Case No. 26-60099
: Main Case
Debtors. : Jointly Administered
: Case No. 26-30788
: Case No. 26-30799
: Case No. 26-60100
-----X

UPDATED CASH FLOW PROJECTIONS

relating to

**Motion for Interim and Final Orders
Authorizing Use of Cash Collateral [Dkt No. 13]**

¹ The Debtors in these Chapter 11 Cases, along with the last four digits of each Debtor's federal tax identification number are: Carthage Area Hospital, Inc. (2079); North Star Health Alliance, Inc. (9491); Claxton-Hepburn Medical Center, Inc. (9686); and Meadowbrook Terrace, Inc. (2458).

NORTH STAR HEALTH ALLIANCE																															
13-Week Cash Flow Projection																															
	WE 2/13/26		WE 2/20/26		WE 2/27/26		WE 3/6/26		WE 3/13/26		WE 3/20/26		WE 3/27/26		WE 4/3/26		WE 4/10/26		WE 4/17/26		WE 4/24/26		WE 5/1/26		WE 5/8/26		WE 5/15/26		WE 5/22/26		
	Budget	Actual	Budget	Actual	Budget	Actual	Budget	Actual	Budget	Actual	Budget	Actual	Budget	Actual	Budget	Actual	Budget	Actual	Budget	Actual	Budget	Actual	Budget	Actual	Budget	Actual	Budget	Actual	Budget	Actual	
RECEIPTS																															
Operating																															
Net Patient Service Revenue	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Other Recurring Operating Revenue	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Leased Employees Revenue	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
GPO	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Non Operating																															
VAPAP	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
VAP	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
FY25 DPT - Actual	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
FY26 DPT - Actual	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
NY DOH Funding	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Intercompany Transfers In	-	-	-	25,000	-	-	-	15,000	-	-	-	15,000	-	-	-	15,000	-	-	15,000	-	-	-	15,000	-	-	-	-	15,000	-	-	-
Other Cash In-Flows	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Total Receipts	-	-	-	25,000	-	-	-	15,000	-	-	-	15,000	-	-	-	15,000	-	-	15,000	-	-	-	15,000	-	-	-	-	15,000	-	-	-
Variance - Cumulative	-	-	-	25,000	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Variance - % - Cumulative	-	-	-	0%	-	-	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%	
EXPENSES																															
Salaries & Wages	-	-	11,146	11,146	-	-	11,146	-	-	-	11,146	-	-	-	11,146	-	-	11,146	-	-	-	11,146	-	-	-	-	11,146	-	-	-	-
Payroll Taxes	-	-	3,157	3,157	-	-	3,157	-	-	-	3,157	-	-	-	3,157	-	-	3,157	-	-	-	3,157	-	-	-	-	3,157	-	-	-	-
Fringe Benefits	-	-	695	695	-	-	695	-	-	-	695	-	-	-	695	-	-	695	-	-	-	695	-	-	-	-	695	-	-	-	-
Leased Employees - Ogdenburg (inc. all associated costs)	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Physician Fees	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Purchased Services	-	-	21,108	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Medical Supplies	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Pharmacy Supplies	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Insurance	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Utilities	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Other Operating Expenses	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Bankruptcy - Legal Expense	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Bankruptcy - CRO and FA	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Bankruptcy - Debtor Professionals	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Bankruptcy - Lender Professionals	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Bankruptcy - Committee Professionals	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Interest	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Equipment - Leases	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Loans / Debt Principal Payments	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Capital Purchases	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Intercompany Transfers Out	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Total Cash Out	-	-	21,108	14,998	14,998	-	14,998	-	-	-	14,998	-	-	-	14,998	-	-	14,998	-	-	-	14,998	-	-	-	-	14,998	-	-	-	-
Variance - Cumulative	-	-	21,108	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Variance - % - Cumulative	-	-	0%	0%	-	-	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%	
Net Cash Flow	-	-	(21,108)	(14,998)	10,002	-	2	-	-	-	2	-	-	-	2	-	-	2	-	-	-	2	-	-	-	2	-	-	-	-	-
Cash Balance - Beginning of Period	25,387	25,387	25,387	4,279	14,281	14,281	14,281	14,281	14,283	14,281	14,283	14,281	14,284	14,281	14,284	14,281	14,286	14,281	14,286	14,281	14,287	14,281	14,287	14,281	14,289	14,281	14,289	14,281	14,289	14,281	
Cash Balance - End of Period	25,387	4,279	10,389	14,281	14,281	14,281	14,283	14,281	14,283	14,281	14,284	14,281	14,284	14,281	14,286	14,281	14,286	14,281	14,287	14,281	14,287	14,281	14,289	14,281	14,289	14,281	14,291	14,281	14,291	14,281	

Notes:

To address the projected shortfall, NSHA is pursuing the following three options to reduce cash demand on combined organization:

1. NY DOH funded \$2.6M on 2/17; however, funding mechanism unknown.
2. Pursuing DIP financing to address cash shortfall
3. Evaluating organizational downsizing to reduce cash demands on organization.
4. Budget does not include any Bankruptcy professional expense as those expense have not been approved by the Court.
5. Budget does not include adequate assurance payments to utilities.
6. Budget starting cash balance on WE 2/27/26 tied to cash ending balance on WE 2/20/27

CARTHAGE AREA HOSPITAL
13-Week Cash Flow Projection

1-Week Cash Flow Projection	WE 2/13/26		WE 2/20/26		WE 2/27/26		WE 3/6/26		WE 3/13/26		WE 3/20/26		WE 3/27/26		WE 4/3/26		WE 4/10/26		WE 4/17/26		WE 4/24/26		WE 5/1/26		WE 5/8/26		WE 5/15/26		WE 5/22/26		
	Budget	Actual	Budget	Actual	Budget	Actual	Budget	Actual	Budget	Actual	Budget	Actual	Budget	Actual	Budget	Actual	Budget	Actual	Budget	Actual	Budget	Actual	Budget	Actual	Budget	Actual	Budget	Actual	Budget	Actual	
RECEIPTS																															
Operating																															
Net Patient Service Revenue	2,484,935	3,421,625	2,484,935	2,319,401	2,532,566	-	2,532,566	-	3,484,935	-	3,484,935	-	3,484,935	-	3,484,935	-	3,484,935	-	3,484,935	-	3,484,935	-	3,484,935	-	3,484,935	-	3,484,935	-	3,484,935	-	3,484,935
Other Recurring Operating Revenue	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Leased Employees Revenue	-	-	87,095	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
GPO	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Non Operating																															
VAPAP	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
VAP	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
PY25 OPT - Actual	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
PY26 OPT - Actual	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
NY DOH Funding	-	-	2,600,000	2,600,000	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Intercompany Transfers In	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Other Cash In-Flows	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Total Receipts	2,484,935	3,421,625	5,172,030	4,919,401	2,532,566	-	2,532,566	-	3,484,935	-	3,484,935	-	3,484,935	-	3,484,935	-	3,484,935	-	3,484,935	-	3,484,935	-	3,484,935	-	3,484,935	-	3,484,935	-	3,484,935	-	3,484,935
Variance - Cumulative	-	936,690	-	(252,629)	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Variance - % - Cumulative	-	138%	-	95%	-	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%	
EXPENSES																															
Salaries & Wages	-	-	2,719,619	2,593,287	-	-	2,585,800	-	-	-	2,585,800	-	-	-	2,585,800	-	-	-	2,585,800	-	-	-	2,585,800	-	-	-	2,585,800	-	-	-	-
Payroll Taxes	-	-	268,974	214,820	-	-	214,200	-	-	-	214,200	-	-	-	214,200	-	-	-	214,200	-	-	-	214,200	-	-	-	214,200	-	-	-	-
Fringe Benefits	526,907	534,023	119,793	120,289	1,051,985	-	301,900	-	-	-	651,900	-	-	-	651,900	-	-	-	651,900	-	-	-	651,900	-	-	-	651,900	-	-	-	-
Leased Employees - Ogdensburg (inc. all associated costs)	-	-	2,000,000	2,000,000	-	-	2,000,000	-	-	-	2,000,000	-	-	-	2,000,000	-	-	-	2,000,000	-	-	-	2,000,000	-	-	-	2,000,000	-	-	-	-
Physician Fees	762,958	160,009	1,135,320	131,418	463,000	-	385,000	-	140,000	-	140,000	-	401,000	-	140,000	-	140,000	-	140,000	-	140,000	-	140,000	-	140,000	-	140,000	-	140,000	-	140,000
Purchased Services	303,440	40,052	363,488	3,939	629,212	-	76,269	-	41,900	-	37,500	-	452,715	-	217,196	-	27,150	-	138,106	-	514,037	-	131,919	-	42,500	-	31,706	-	-	-	-
Medical Supplies	154,540	80,646	196,700	80,206	183,750	-	128,988	-	150,788	-	125,488	-	146,738	-	159,188	-	143,300	-	165,500	-	132,750	-	133,200	-	130,800	-	147,000	-	143,000	-	-
Pharmacy Supplies	406,090	25,677	692,113	323,000	229,000	-	279,000	-	279,000	-	279,000	-	305,000	-	279,000	-	279,000	-	298,000	-	279,000	-	279,000	-	279,000	-	279,000	-	279,000	-	279,000
Insurance	164,437	164,437	116,267	9,628	-	-	262,910	-	9,628	-	26,041	-	352,839	-	9,628	-	10,000	-	26,041	-	10,000	-	304,570	-	26,041	-	304,570	-	26,041	-	-
Utilities	-	-	-	-	165,500	-	-	-	-	-	-	-	174,500	-	-	-	-	-	174,500	-	-	-	-	-	-	-	-	-	-	177,000	-
Other Operating Expenses	77,000	-	117,500	3,496	205,000	-	27,660	-	18,700	-	18,700	-	190,000	-	27,710	-	18,850	-	18,800	-	18,750	-	165,700	-	8,610	-	6,700	-	6,750	-	-
Bankruptcy - Legal Expense	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Bankruptcy - CRO and FA	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Bankruptcy - Debtor Professionals	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Bankruptcy - Lender Professionals	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Bankruptcy - Committee Professionals	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Interest	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Equipment - Leases	104,000	-	104,000	-	175,215	-	2,300	-	-	-	107,725	-	69,690	-	1,000	-	2,700	-	174,715	-	2,700	-	-	-	-	-	2,700	-	-	-	-
Loans / Debt Principal Payments	5,089	5,089	-	-	-	-	-	-	3,000	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Capital Purchases	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Intercompany Transfers Out	-	-	-	925,000	-	-	15,000	-	-	-	15,000	-	-	-	15,000	-	-	-	15,000	-	-	-	15,000	-	-	-	15,000	-	-	-	-
Total Cash Out	2,504,462	1,009,933	7,833,735	6,405,079	3,102,662	-	6,283,027	-	643,016	-	6,093,629	-	2,204,678	-	6,623,523	-	618,928	-	6,092,650	-	1,624,897	-	6,808,552	-	703,029	-	6,371,670	-	821,197	-	-
Variance - Cumulative	-	(1,494,528)	-	(1,428,655)	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Variance - % - Cumulative	-	-59.7%	-	-18.2%	-	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	
Net Cash Flow	(19,527)	2,411,692	(2,661,705)	(1,485,678)	(570,096)	-	(3,750,461)	-	2,841,919	-	(2,608,694)	-	1,280,257	-	(3,138,588)	-	2,866,007	-	(2,607,715)	-	1,860,038	-	(3,323,617)	-	2,781,906	-	(2,886,735)	-	2,663,738	-	-
Cash Balance - Beginning of Period	2,310,316	2,310,316	4,722,008	4,722,008	3,236,330	3,236,330	2,666,234	3,236,330	(1,084,228)	3,236,330	1,757,691	3,236,330	(851,003)	3,236,330	429,254	3,236,330	(2,709,335)	3,236,330	156,672	3,236,330	(2,451,043)	3,236,330	(591,005)	3,236,330	(3,914,622)	3,236,330	(1,132,716)	3,236,330	(4,019,451)	3,236,330	
Cash Balance - End of Period	2,290,789	4,722,008	2,060,303	3,236,330	2,666,234	3,236,330	(1,084,228)	3,236,330	1,757,691	3,236,330	(851,003)	3,236,330	429,254	3,236,330	(2,709,335)	3,236,330	156,672	3,236,330	(2,451,043)	3,236,330	(591,005)	3,236,330	(3,914,622)	3,236,330	(1,132,716)	3,236,330	(4,019,451)	3,236,330	(1,355,714)	3,236,330	

- Notes:**
To address the projected shortfall, NSHA is pursuing the following three options to reduce cash demand on combined organization:
1. NY DOH funded \$2.6M on 2/17; however, funding mechanism unknown.
 2. Pursuing DIP financing to address cash shortfall
 3. Evaluating organizational downsizing to reduce cash demands on organization.
 4. Payroll week ending 2/20/26 does not include roughly \$340K backpay for NYSNA. Negotiations currently under way with NYSNA to term this amount out.
 5. Budget does not include any Bankruptcy professional expense as those expense have not been approved by the Court.
 6. Budget does not include adequate assurance payments to utilities.
 7. Roughly \$178K in payments processed on 2/20; however, ACH bank delay caused payments to post 2/23.
 8. Budget starting cash balance on WE 2/27/26 tied to cash ending balance on WE 2/20/27

CLAXTON-HEPBURN MEDICAL CENTER																															
13-Week Cash Flow Projection																															
	WE 2/13/26		WE 2/20/26		WE 2/27/26		WE 3/6/26		WE 3/13/26		WE 3/20/26		WE 3/27/26		WE 4/3/26		WE 4/10/26		WE 4/17/26		WE 4/24/26		WE 5/1/26		WE 5/8/26		WE 5/15/26		WE 5/22/26		
	Budget	Actual	Budget	Actual	Budget	Actual	Budget	Actual	Budget	Actual	Budget	Actual	Budget	Actual	Budget	Actual	Budget	Actual	Budget	Actual	Budget	Actual	Budget	Actual	Budget	Actual	Budget	Actual	Budget	Actual	
RECEIPTS																															
Operating																															
Net Patient Service Revenue	168,826	311,306	168,826	344,422	160,928	-	160,928	-	160,928	-	160,928	-	160,928	-	160,928	-	160,928	-	160,928	-	160,928	-	160,928	-	160,928	-	160,928	-	160,928	-	160,928
Other Recurring Operating Revenue	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Leased Employees Revenue - Ogdensburg & NSHA	-	-	2,000,000	2,000,000	-	-	2,000,000	-	-	-	2,000,000	-	-	-	2,000,000	-	-	-	2,000,000	-	-	-	2,000,000	-	-	-	2,000,000	-	-	-	
GPO	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Non Operating																															
VAPAP	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
VAP	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
PY25 DPT - Actual	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
PY26 DPT - Actual	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
NY DOH Funding	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Intercompany Transfers In	-	-	-	900,000	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Other Cash In-Flows	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Total Receipts	168,826	311,306	2,168,826	3,244,422	160,928	-	2,160,928	-	160,928	-	2,160,928	-	160,928	-	2,160,928	-	160,928	-	2,160,928	-	160,928	-	2,160,928	-	160,928	-	2,160,928	-	160,928	-	160,928
Variance - Cumulative	-	142,480	-	1,075,596	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Variance - % - Cumulative	-	184%	-	150%	-	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%	
EXPENSES																															
Salaries & Wages	-	-	2,049,277	1,961,740	-	-	1,939,350	-	-	-	1,939,350	-	-	-	1,939,350	-	-	-	1,939,350	-	-	-	1,939,350	-	-	-	1,939,350	-	-	-	
Payroll Taxes	-	-	202,675	162,505	-	-	160,650	-	-	-	160,650	-	-	-	160,650	-	-	-	160,650	-	-	-	160,650	-	-	-	160,650	-	-	-	
Fringe Benefits	472,278	478,466	64,936	64,936	980,612	-	273,488	-	-	-	556,681	-	-	-	641,500	-	-	-	556,681	-	-	641,500	-	-	-	273,488	-	-	-	-	
Leased Employees (inc. all associated costs)	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Physician Fees	2,063	-	25,000	-	32,000	-	64,000	-	-	-	-	-	-	-	34,000	-	-	-	-	-	-	-	-	-	-	64,000	-	-	-	-	
Purchased Services	88,107	24,091	245,878	146,847	167,367	-	62,500	-	62,500	-	70,650	-	155,217	-	70,500	-	62,650	-	70,500	-	142,050	-	82,817	-	62,650	-	62,500	-	62,650	-	
Medical Supplies	42,885	-	64,885	65,108	28,650	-	750	-	-	500	-	11,200	-	500	-	500	-	11,200	-	1,000	-	950	-	11,000	-	650	-	800	-	11,500	
Pharmacy Supplies	33,520	-	28,520	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Insurance	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Utilities	-	-	-	-	235,080	-	-	-	-	-	-	-	-	-	235,000	-	-	-	-	-	-	-	235,000	-	-	-	-	-	-	-	
Other Operating Expenses	7,500	354	7,500	7,500	97,225	-	26,100	-	25,900	-	37,900	-	71,225	-	25,900	-	25,900	-	25,900	-	26,225	-	70,900	-	25,900	-	25,900	-	26,225	-	
Bankruptcy - Legal Expense	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Bankruptcy - CRO and FA	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Bankruptcy - Debtor Professionals	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Bankruptcy - Lender Professionals	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Bankruptcy - Committee Professionals	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Interest	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Equipment - Leases	-	-	9,000	-	8,800	-	-	-	-	-	-	-	8,800	-	-	-	-	-	-	-	-	-	8,800	-	-	-	-	-	-	-	
Loans / Debt Principal Payments	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Capital Purchases	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Intercompany Transfers Out	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Total Cash Out	646,354	502,911	2,697,671	2,408,635	1,549,734	-	2,526,838	-	88,900	-	2,776,431	-	1,112,242	-	2,504,388	-	99,750	-	2,754,081	-	822,725	-	2,846,005	-	89,200	-	2,745,881	-	100,375	-	-
Variance - Cumulative	-	(143,442)	-	(289,036)	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Variance - % - Cumulative	-	-22.2%	-	-10.7%	-	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	
Net Cash Flow	(477,528)	(191,606)	(528,845)	835,788	(1,388,806)	-	(365,910)	-	72,028	-	(615,503)	-	(951,314)	-	(343,460)	-	61,178	-	(593,153)	-	(661,797)	-	(685,077)	-	71,728	-	(584,953)	-	60,553	-	-
Cash Balance - Beginning of Period	767,725	767,725	576,119	576,119	1,411,907	1,411,907	23,102	1,411,907	(342,808)	1,411,907	(270,780)	1,411,907	(886,283)	1,411,907	(1,837,597)	1,411,907	(2,181,057)	1,411,907	(2,119,879)	1,411,907	(2,713,032)	1,411,907	(3,374,829)	1,411,907	(4,059,906)	1,411,907	(3,988,178)	1,411,907	(4,573,131)	1,411,907	
Cash Balance - End of Period	290,197	576,119	47,275	1,411,907	23,102	1,411,907	(342,808)	1,411,907	(270,780)	1,411,907	(886,283)	1,411,907	(1,837,597)	1,411,907	(2,181,057)	1,411,907	(2,119,879)	1,411,907	(2,713,032)	1,411,907	(3,374,829)	1,411,907	(4,059,906)	1,411,907	(3,988,178)	1,411,907	(4,573,131)	1,411,907	(4,512,578)	1,411,907	

Notes:
To address the projected shortfall, NSHA is pursuing the following three options to reduce cash demand on combined organization:
1. NY DOH funded \$2.6M on 2/17; however, funding mechanism unknown.
2. Pursuing DIP financing to address cash shortfall
3. Evaluating organizational downsizing to reduce cash demands on organization.
4. Payroll week ending 2/20/26 does not roughly \$436K NYSNA backpay. Negotiations currently under way with NYSNA to term this amount out.
5. Budget does not include any Bankruptcy professional expense as those expense have not been approved by the Court.
6. Budget does not include adequate assurance payments to utilities.
7. Roughly \$6K in payments processed on 2/20; however, ACH bank delay caused payments to post 2/23.
8. Budget starting cash balance on WE 2/27/26 tied to cash ending balance on WE 2/20/27

MEADOWBROOK TERRACE INC.																															
13-Week Cash Flow Projection																															
	WE 2/13/26		WE 2/20/26		WE 2/27/26		WE 3/6/26		WE 3/13/26		WE 3/20/26		WE 3/27/26		WE 4/3/26		WE 4/10/26		WE 4/17/26		WE 4/24/26		WE 5/1/26		WE 5/8/26		WE 5/15/26		WE 5/22/26		
	Budget	Actual	Budget	Actual	Budget	Actual	Budget	Actual	Budget	Actual	Budget	Actual	Budget	Actual	Budget	Actual	Budget	Actual	Budget	Actual	Budget	Actual	Budget	Actual	Budget	Actual	Budget	Actual	Budget	Actual	
RECEIPTS																															
Operating																															
Net Patient Service Revenue		39,086	27,107	39,086	27,392	39,086	-	39,086	-	39,086	-	39,086	-	39,086	-	39,086	-	39,086	-	39,086	-	39,086	-	39,086	-	39,086	-	39,086	-	39,086	-
Other Recurring Operating Revenue		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Leased Employees		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
GPO		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Non Operating																															
VAPAP		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
VAP		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
FY25 DPT - Actual		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
FY26 DPT - Actual		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
NY DOH Funding		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Intercompany Transfers In		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Other Cash In-Flows		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Total Receipts		39,086	27,107	39,086	27,392	39,086	-	39,086	-	39,086	-	39,086	-	39,086	-	39,086	-	39,086	-	39,086	-	39,086	-	39,086	-	39,086	-	39,086	-	39,086	-
Variance - Cumulative			(11,979)		(11,694)																										
Variance - % - Cumulative			69%		70%		0%		0%		0%		0%		0%		0%		0%		0%		0%		0%		0%		0%		0%
EXPENSES																															
Salaries & Wages		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Payroll Taxes		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Fringe Benefits		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Leased Employees - Carriage (inc. all associated costs)		-	-	87,095	-	-	-	87,095	-	-	-	87,095	-	-	-	87,095	-	-	87,095	-	-	-	87,095	-	-	-	87,095	-	-	-	-
Physician Fees		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Purchased Services		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Medical Supplies & Other		-	3,857	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Pharmacy Supplies		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Insurance		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Utilities		-	-	8,891	-	-	-	-	-	-	-	8,900	-	-	-	-	-	-	8,900	-	-	-	-	-	-	-	-	-	-	-	-
Other Operating Expenses		-	77	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Bankruptcy - Legal Expense		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Bankruptcy - CRO and FA		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Bankruptcy - Debtor Professionals		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Bankruptcy - Lender Professionals		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Bankruptcy - Committee Professionals		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Interest		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Equipment - Leases		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Loans / Debt Principal Payments		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Capital Purchases		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Intercompany Transfers Out		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Total Cash Out		-	3,934	95,986	-	-	-	87,095	-	-	-	87,095	-	8,900	-	87,095	-	-	87,095	-	8,900	-	87,095	-	-	-	87,095	-	-	87,095	-
Variance - Cumulative			3,934		-			-		-		-		-		-		-		-		-		-		-		-		-	
Variance - % - Cumulative			0.0%		0.0%		0.0%		0.0%		0.0%		0.0%		0.0%		0.0%		0.0%		0.0%		0.0%		0.0%		0.0%		0.0%		0.0%
Net Cash Flow		39,086	23,173	(56,900)	27,392	39,086	-	(48,009)	-	39,086	-	(48,009)	-	30,186	-	(48,009)	-	39,086	-	(48,009)	-	30,186	-	(48,009)	-	39,086	-	(48,009)	-	39,086	-
Cash Balance - Beginning of Period		104,641	104,641	143,727	127,814	155,206	155,206	194,292	155,206	146,283	155,206	185,369	155,206	137,360	155,206	167,546	155,206	119,537	155,206	158,623	155,206	110,614	155,206	140,800	155,206	92,791	155,206	131,877	155,206	83,868	155,206
Cash Balance - End of Period		143,727	127,814	86,827	155,206	194,292	155,206	146,283	155,206	185,369	155,206	137,360	155,206	167,546	155,206	119,537	155,206	158,623	155,206	110,614	155,206	140,800	155,206	92,791	155,206	131,877	155,206	83,868	155,206	122,954	155,206

Notes:
To address the projected shortfall, NSHA is pursuing the following three options to reduce cash demand on combined organization:
1. NY DOH funded \$2.6M on 2/17; however, funding mechanism unknown.
2. Pursuing DIP financing to address cash shortfall
3. Evaluating organizational downsizing to reduce cash demands on organization.
4. Budget does not include any Bankruptcy professional expense as those expense have not been approved by the Court.
5. Budget does not include adequate assurance payments to utilities.
6. Budget starting cash balance on WE 2/27/26 tied to cash ending balance on WE 2/20/27